# FACULTY OUTPUT AND SALARY COSTS OF STATE-RELATED AND STATE-OWNED COLLEGES AND UNIVERSITIES 

## ANALYSIS OF DATA SUBMITTED UNDER <br> reporting requirements of 1978 appropriation acts

Staff Report of the
Joint State Government Commission of the

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Prepared for the committees on appropriations and education of the Senate and House of Representatives, this staff report--the most comprehensive to date--is the first to present extensive data for each year since 1972 and to analyze the discernible trends.

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The most recent data included in this report were submitted under the reporting provisions of the 1978 appropriation acts.

DONALD C. STEELE
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Staff Report of the<br>Joint State Government Commission of the General Assembly of the Commonwealth of Pennsylvania Harrisburg, Pennsylvania March 1980

## Foreword

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1. Decreasing student demand--(a) The student credit-hour production of Pennsylvania pub1ic colleges and universities decreased in 1978-1979 and, reflecting the declining collegeage population in Pennsylvania, can be expected to fall throughout the 1980 s (appendix tables $1 \mathrm{~A}, 2 \mathrm{~A}, 3 \mathrm{~A}$ and 4 A ). (b) The number of full-time equivalent students decreased by more than 10 percent from 1976 to 1978 --at Temple by 3,300 students, Edinboro by 710, California by 480 and Mansfield by 450. (table 1)
2. Number of full-time equivalent faculty--Despite the projected decline in student demand in Pennsylvania, half of the 18 institutions expanded their faculties in 1978-1979. West Chester reported an increase of 38 full-time equivalent faculty members. (table 3)
3. Faculty workweek--Full-time faculty members at the State-owned schools averaged 17 hours per week in administrative and other university service as compared with 12 hours in the classroom in fall 1978. (table 4)
4. Average class size--At the State-owned institutions, the smallest average class sizes in the history of these reports were reported for:
Edinboro - 19.2 at the lower-division level
Mansfield - 11.0 at the upper-division level
Cheyney - 6.1 at the master's level (table 5)
5. Size distribution of lower-division classes--Sixty-one percent of the lower-division undergraduate classes at Clarion had 20 or fewer students in academic year 1978-1979. (table 6)
6. Number of courses--Despite a decrease of 3,330 undergraduate student credit hours at West Chester, the number of undergraduate courses increased by 49. (table 7)
7. Average faculty salary--California's teaching faculty had the highest average nine-month salary $(\$ 23,228)$, and 84 percent of the faculty members held the rank of professor or associate professor. Pitt's teaching faculty had the lowest average salary (\$18,110). (table 9)
8. Professor/associate professor salaries--Temple paid the highest average salary to professors $(\$ 30,802)$ and associate professors $(\$ 22,977) . \quad($ table 10$)$
9. Faculty salary increases--Average salary increases over 1977-1978 at Temple and 11 of the State-owned institutions were 9 percent or more. In contrast, the national average increase in salaries from 1978 to 1979 in the professional, administrative and technical support occupations, as published by the Bureau of Labor Statistics, was 7.7 percent. (text p. 29)
10. Distribution of faculty by rank--(a) Seventy-two percent of the ranked faculty held the rank of professor or associate professor at the State-owned institutions in 1978-1979. The national average for public institutions (1977-1978) is 58 percent. (table 9) (b) A net increase over 1977-1978 of 56 professors was reported--35 at the State-owned institutions and 21 at the State-related universities. (text p. 35)
11. Appropriations--Commonwealth appropriations to the State-related institutions continue to increase at equal percentage rates with no adjustment for changing production patterns. Pitt produced more student credit hours and awarded more degrees than Temple for the two years, 1977-1979, but in each year received
a smaller appropriation than Temple. Of the State-related institutions, the Penn State appropriation per unit produced shows the greatest percentage increase (20.8\%) from 1976 to 1979. (tables 1 and 12)
12. Efficiency and appropriations--The institutions demonstrating the poorest cost efficiency and the highest unit appropriations in their size categories were Temple, West Chester, Edinboro, California and Mansfield. (table 11 and chart 1)
13. Tuition and appropriations--Except for Penn State and Pitt, the tuition paid by undergraduate residents is less than the Commonwealth's per student appropriation. At the graduate level, except for the tuition paid by Penn State and Pitt nonresident students, the appropriation per student is greater than the student fee. The average cost to the Commonwealth in 1980-1981 for each graduate student at the State-owned institutions, as proposed, is more than four times the amount of the tuition and fees to be paid by the student. (chart 2)

## Analysis of Faculty Output and Salary Costs

During the 1960 s and early 1970 s the demand for higher education in Pennsylvania intensified primarily because of the increasing number of high school graduates and a larger proportion of graduates seeking education beyond high school. As a result, institutions of higher education expanded their faculties and enlarged and diversified their programs of study.

By the mid-1970s a slowdown in college enrollment became evident. During 1978-1979 each State-related and State-owned institution of higher education in Pennsylvania experienced a decline from the previous year in undergraduate student credit-hour production except Indiana, Clarion and Shippensburg, which reported slight increases. Appendix table lA shows the student credit hours by level of instruction reported by the 18 public institutions from the time of the first Snyder report (1972-1973 for State-related and 1976-1977 for State-owned institutions).

As indicated in appendix table 2 A , the percentage of Pennsylvania high school graduates continuing formal study in a college or university
peaked in 1971 at 45 percent and the total number of graduates peaked in 1976 at 190,000. Projections for the early 1980 s show all institutions of higher learning in Pennsylvania, except community colleges, to have declining production trends similar to those of the State-related and State-owned schools. This is illustrated by the Department of Education enrollment data in appendix table 3A--full-time and part-time by institutional category for 1969-1978 and projected for 1979-1988. Although the enrollment data, in nonequivalent form, are not so precise a measure as student credit hours, the trends are similar.

The decline in the total demand for higher education underscores the necessity for colleges and universities to reassess their administrative policies. This report analyzes the success of the individual Pennsylvania public institutions in adjusting schedules and staff to the decreasing student population and to the changing interests of students today.

The problem for the educational institutions is complicated by the fact that despite a net decrease in demand, in certain areas demand has actually increased. Some departments do, in fact, need to expand their faculties and course offerings while other departments find themselves with large faculties and little student interest. For this reason, a more detailed departmental analysis will be issued in a subsequent report which will identify the impact of the decreasing

# demand on levels of instruction, geographic areas and fields of study. The specific areas which sustain decreases will affect the rate and degree of future changes in institutional needs. <br> In this report only overall institutional aggregates will be considered in discussing instructional output, administrative scheduling policies, faculty salaries, Commonwealth appropriations and tuition. 

## INSTRUCTIONAL OUTPUT

## Student Body and Degrees

As a uniform measure of the magnitude of the student body, the number of full-time equivalent students appears in table 1 (one fulltime equivalent student is equal to 30 undergraduate student credit hours or 24 graduate student credit hours). The table shows the total full-time equivalent students from September 1976 to September 1979 for each State-related and State-owned institution and the total number of bachelor's, master's and first professional degrees awarded during this period. Appendix table 1 A also indicates the doctoral level degrees produced at Penn State, Pitt, Temple and Indiana.

The aggregate totals at the bottom of table 1 verify the decline in the number of students and indicate a lag in the effect of the decreasing high school population on the number of degrees being granted. For the State-related institutions, the full-time equivalent student enrollment declined by 5,000 students since $1976-1977$ while

Table 1
hull-Tinil equivalent s'tudients ${ }^{1}$ no
BACIILLOR'S, MASILER'S AND FIRST PROFESSIONAL DEGREES
1976-1979

| Year | Students | Degrees | Students | Degrees | Students | Degrees | Students | Degrees | Students | Degrees |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Penn State |  | Pittsburgh |  | Temple |  | Lincoln |  | Total State-related |  |
| 1976-1977 | S4,800 | 9,840 | 28,900 | 5,590 | 30,300 | 5,420 | 1,110 | 155 | 115,000 | 21,000 |
| 1977-1978 | 54,400 | 9,610 | 28,000 | 6,010 | 27,900 | 5,470 | 1,220 | 183 | 112,000 | 21,270 |
| 1978-1979 | 53,600 | 9,950 | 28,100 | 5,740 | 27,000 | 5,350 | 1,220 | 215 | 110,000 | 21,260 |
|  | Bloomsburg |  | California |  | Cheyney |  | Clarion |  | East Stroudsburg |  |
| 1976-1977 | 6,110 | 1,170 | 4,670 | 1,030 | 2,580 | 451 | 5,060 | 1,040 | 4,390 | 883 |
| 1977-1978 | 6,270 | 1,260 | 4,370 | 958 | 2,660 | 428 | 5,180 | 1,050 | 4,200 | 838 |
| 1978-1979 | 6,250 | 1,370 | 4,190 | 926 | 2,390 | 359 | 5,170 | 1,120 | 4,060 | 770 |
|  | Edinboro ${ }^{2}$ |  | Indiana University |  | Kutztown |  | Lack Haven |  | Mansfield |  |
| 1976-1977 | 6,190 | 1,360 | 11,300 | 2,740 | 4,700 | 1,050 | 2,480 | 419 | 2,860 | 607 |
| 1977-1978 | 5,760 | 1,250 | 12,100 | 2,510 | 4,550 | 921 | 2,320 | 460 | 2,570 | 562 |
| 1978-1979 | 5,480 | 1,170 | 12,200 | 2,590 | 4,470 | 919 | 2,240 | 390 | 2,410 | 548 |
|  | Millersville |  | Shippensburg |  | Slippery Rock |  | West Chester |  | Total State-owned |  |
| 1976-1977 | 5,700 | 1,250 | 5,560 | 1,360 | 6,090 | 1,210 | 7,990 | 1,580. | 75,700 | 16,100 |
| 1977-1978 | 5,590 | 1,180 | 5,470 | 1,320 | 5,740 | 1,220 | 8,190 | 1,560 | 75,000 | 15,500 |
| 1978-1979 | 5,510 | 1,190 | 5,470 | 1,270 | 5,490 | 1,040 | 8,030 | 1,530 | 73,400 | 15,200 |
|  |  |  | Grand total |  |  |  |  |  |  |  |
|  |  |  |  | Year | Students | Degrees |  |  |  |  |
|  |  |  |  | 1976-1977 | 191,000 | 36,800 |  |  |  |  |
|  |  |  |  | 1977-1978 | 187,000 | 36,770 |  |  |  |  |
|  |  |  |  | 1978-1979 | 183,000 | 36,500 |  |  |  |  |

1. Full-time equivalent students calculated by dividing undergraduate student credit hours by 30 and graduate student credit hours by 24.
2. Edinboro student credit-hour data from "State College and University Budgeting System Common Cost Accounting Reports," fiscal years 1976-1977, 1977-1978 and 1978-1979.

SOURCE: Student credit-hour and degree reports provided by the individual institutions, 1977,1978 and 1979.
the number of degrees increased slightly in that time period. Enrollment decreases at Temple University accounted for over 60 percent of the 5,000 decline. Full-time equivalent enrollment at the Stateowned colleges and university declined by 2,300 students. Due to the time lag, the overall decrease in full-time equivalent students is approximately 25 times that in degrees.

Projections of the high school population shown in appendix table 4A indicate that decreases in student demand can be expected to continue in the next decade. Some institutions are attempting to offset the decreases by introducing different programs and expanding continuing education for adults. Only credit courses are included in the statistics in this report.

Changes in Student Credit-Hour Production
Undergraduate Level--Table 2 provides a closer scrutiny of the change in production by level of instruction with the first column showing the overall changes at the undergraduate level. The lowerand upper-division undergraduate student credit hours have been combined due to the fact that changes in allocation of student credit hours between lower- and upper-division levels at several of the State-owned schools result in misleading data for these individual schools. Some of these differences may be attributable to changes in administrative assignment of levels for courses. However, it is to be expected that the decreasing high school population would affect

Table 2
NET CHANGE IN STUDENT CREDIT-HOUR PRODUCTION
BY LEVEL OF INSTRUCTION
1977-1979

| Institution | Undergraduate | Master's and first professional | Doctoral |
| :---: | :---: | :---: | :---: |
| State-related universities |  |  |  |
| Penn State | -23,500 | +187 | -1,430 |
| Pittsburgh | -1,680 | -325 | +4,500 |
| Temple | -35,800 | +11,300 | -3,790 |
| Lincoln | -1,540 | +1,390 | n.a. |
| Net change | -62,500 | +12,600 | -720 |
| State-owned colleges |  |  |  |
| Bloomsburg | -960 | +144 | п.a. |
| California | -4, 320 | -880 | n.a. |
| Cheyney | -8,260 | -54 | n.a. |
| Clarion | +1,060 | -974 | n.a. |
| East Stroudsburg | -3,360 | -765 | n.a. |
| Edinborol ${ }^{1}$ | -6,980 | -1,040 | п.a. |
| Indiana University | +7,050 | -1,270 | 0 |
| Kutztown | -1,780 | -585 | n.a. |
| Lock Haven | -2,560 | n.a. | n.a. |
| Mansfield | -4,930 | +37 | n.a. |
| Millersville | -1,560 | -661 | п.a. |
| Shippensburg | +1,290 | -849 | n.a. |
| Slippery Rock | -7,010 | -302 | n.a. |
| West Chester | -3,900 | -705 | n.a. |
| Net change | -36,200 | -7,900 | n.a. |
| Total net change for all |  |  |  |
| State-owned and State-related institutions | -98,700 | +4,700 | -720 |

1. See table 1 , footnote 2.
n.a. - Not applicable.

SOURCE: Student credit-hour reports provided by the individual institutions, 1978 and 1979.
the lower-division production first and that further decreases will become evident at all levels. Table 1 A in the appendix shows the data for each level as reported by each of the institutions. The State-related institutions show a decline in undergraduate production of 62,500 student credit hours since 1977-1978. The decrease in Temple's production accounts for over one-half of this decrease. As table 2 indicates, the only large increase in student credit-hour production over the previous year occurred at Indiana, with a 7,050 student credit hour gain at the undergraduate level. Overall, the State-owned institutions' undergraduate student credit-hour production declined by 36,200 in one year's time. In fact, 8 of the 14 State-owned schools have shown steadily declining production over the three-year period from 1976-1977 to 1978-1979 at the undergraduate level equal to 81,900 student credit hours or 8 percent of their 1976-1977 production-representing a loss of 2,730 full-time equivalent students.
Institution
California
East Stroudsburg
Edinboro
Kutztown
Lock Haven
Mansfield
Millersville
Slippery Rock
$\quad$ Total

Total decline in undergraduate student credit-hour production 1976-1977 to 1978-1979

| 11,700 | $9.2 \%$ |
| ---: | ---: |
| 7,430 | 6.2 |
| 17,700 | 10.5 |
| 5,060 | 3.9 |
| 7,380 | 9.9 |
| 12,800 | 15.7 |
| 3,050 | 2.1 |
| 16,800 | 9.8 |
|  |  |
| 81,900 | 8.0 |

Graduate Level--Apparently, the decrease in graduate work at the State-owned schools, shown in the second column of table 2, may be largely attributable to the decreasing demand for teachers in Pennsylvania, as reflected in projected enrollments in Pennsylvania secondary schools through 1988 (see appendix table 4A). While Temple and Penn State experienced production decreases at the doctoral level of 30 percent and 3 percent, respectively (table 2, third column), Pitt's production at this level climbed by 16 percent. Temple's overall graduate production increased due to an additional 11,300 student credit hours at the master's and first professional level.

## ADMINISTRATIVE SCHEDULING POLICIES

To varying degrees the institutions have attempted to reduce instructional expenditures in areas where the demand has diminished. Reductions have been made in the number of full-time equivalent faculty members (table 3 ), in the number holding the rank of professor (appendix table 7A) and in the number of classes taught for 10 or fewer students (table 6). Some teaching faculty members have been transferred to assignments other than teaching or have been treated as part-time teaching faculty. The specific data presented in the following tables indicate the degree to which these efforts have been applied and the institutions which have followed some of these procedures.

## Faculty Count

Table 3 shows the number of full-time equivalent faculty members for the two years 1977-1978 and 1978-1979 and presents a comparison of the percentage change in full-time equivalent faculty with the percentage change in full-time equivalent students. ${ }^{1}$ Although FTE students decreased by 2 percent at the State-owned institutions, the schools reported overall a net increase in FTE faculty members of slightly more than 1 percent. In other words, there has been a general decrease in the average faculty production. Notable changes were reported by Lincoln, where the FTE faculty increased by 6.93 percent and the FTE students increased by less than 1 percent, and West Chester where the FTE faculty increased by 6.95 percent and the FTE students decreased by 1.95 percent. Expansions in faculties are in striking contrast to the policies of many private institutions, which are today reducing their faculties and sharing faculty members on a part-time basis with other institutions.

Ful1-Time Faculty Credit-Hour Output
The decline in faculty production is shown in table 4, which presents for fall 1977 and fall 1978 the average undergraduate equivalent student credit hours per full-time faculty member and the

1. The number of "full-time equivalent faculty" is the sum of full-time faculty and full-time equivalent part-time faculty members for each term during the year divided by the number of terms comprising an academic year. For Penn State, the reported "full-time equivalent faculty in resident instruction" were used. FTEs for Pitt were provided for 1978-1979 but could not be used for comparison with the previous year.

Table 3
FULL-TIME EQUIVALENT FACULTY COUNT AND PERCENTAGE CHANGE IN FTE FACULTY NND F'TE STUDENTS

1977-1979


1. See table 1, footnote 1.
2. Academic year faculty and students only used in calculation.

SOURCE: Summary tables of numbers of faculty members provided by the individual institutions, 1978 and 1979.

Table 4
aVERAGE REEKLY HOURS SPENT IN SPECIFIED ACTIVITIES AS REPORTED BY FULL-TIME FACULTY and Equivalent sTudent credit-hour production FALL 1977 AND 1978


1. Average equivalent student credit-hour production equals undergraduate student credit hours plus 1.25 times graduate student credit hours divided by total number of full-time faculty.
2. Undergraduate equivalent contact hours equal undergraduate contact hours plus 1.25 times graduate contact hours.
a. Average produczion of faculty who are full-time in resident instruction adjusted to refiect one-half of academic year student credit-hour producrion.
b. Average production of full-time faculty. Average production of the full-time faculty equivalent in the instructional function for fall 1978 equals 341. No comparable production figure for fall 1977.

SOURCE: Student credit-hour production reports and full-time faculty member reports of average weekly hours of work-related activities provided by the individual institutions, 1978 and 1979.
average faculty hours per week spent in various university-related activities. The table discloses a wide range in the average student credit-hour production for fall 1978--from 173 (Pitt) to 275 (Penn State) and 284 (Indiana). Some of the variance is due to the methods of assigning faculty members to teaching or nonteaching categories. For example, at Penn State a faculty member who spends half his time in administration and the other half in teaching is reported as part-time and therefore not included in the full-time data. The range in average production suggests that other institutions have followed this procedure to varying degrees. ${ }^{2}$

The changes in average production in the fall indicates the success a school has achieved in balancing students and faculty during the term having the largest student body and the heaviest faculty workload. The variations in fall production are in general similar to those for the academic year, shown in table 3. In addition to Pitt, only two State-owned schools--Indiana and Millersville--indicate increases in average production over fall 1977. The other institutions either expanded their faculties or did not reduce them sufficiently to balance the diminishing student demand. Despite the fact that
2. Penn State's full-time faculty members have only instructional functions. . Many of Pitt's full-time faculty members have dual functions in instruction and noninstruction areas. If FTEs (provided for the first time in the 1978-1979 report) were used for Pitt's fall fulltime faculty, the average equivalent production would be 341 student credit hours.

Cheyney decreased its full-time faculty by four, the average equivalent student credit-hour production (213 hours in fall 1977) declined to 184 hours in fall 1978--the greatest numerical decrease for all institutions. The increase of 34 full-time faculty members at West Chester resulted in a decline in average production, even though the total credit hours increased slightly.

## Fall Full-Time Faculty Workweek

One might expect that decreases in average production would be reflected in the average workweek reported by full-time faculty members (table 4) or in class sizes, to be discussed later. In general, there were only slight changes in average contact hours. Clarion and West Chester, each with decreases in average production, experienced the greatest decline in undergraduate equivalent average contact hours ( 1.3 hours).

Table 4 also provides insight into the administrative and research characteristics of the "full-time" faculty members reporting at the different schools. Wide variations in the data are indicative of the differences in the definitions of 'full-time" faculty. For example, the average weekly hours spent by faculty members at Penn State in administrative and other university service is roughly one-half or less of that reported by the staff of other institutions. Faculty members at Pitt report a notably larger number of average hours spent in research. Lincoln's data appear to be inconsistent for the two years.

Overall, the State-owned "full-time" faculty members reported spending 40 percent more of their time in fall 1978 performing administrative and other university service than in contact with students.

It should be noted that both Cheyney and Indiana had a poor reporting record of workweek activities by their full-time faculty ( $42 \%$ and $66 \%$, respectively).

## Class Size

As has been demonstrated in previous reports, one of the most effective means of reducing unit costs is to increase the average class size. When the number of students decreases and the number of faculty members does not, the average class size will, in all likelihood, decrease if there have not been any administrative steps to maintain the class sizes. Administrative limitations which could be applied are
--Requiring a minimum number of students in a class.
--Limiting the number of different courses taught in a given field.
--Limiting the number of sections scheduled for any one course on the basis of student enrollment.

Table 5 shows the average class sizes in the last three academic years of lower-division, upper-division and master's level courses.

Lower-Division--The State-related universities in general maintained their average class size at the lower-division level over

Table 5
average cians size by level ${ }^{1}$
ACADEMIC YEARS 1976-1979


1. Average class sizes calculated for each level by division of student credit hours by assigned credits.
a. Class size for classroom instruction only.
b. Class size for all instruction includes individual instruction by assuming one assigned credit hour per individual instruction student credit hour produced.
p.d. - Poor data.
n.d. - No data.
n.a. - Not applicablc.

SOURCE: Studene credit-hour production reports provided by the individual institutions, 1977,1978 and 1979.
the 3 years with the exception of Temple's lower-division classes, which decreased by an average of 5 students from 1976 to 1979. A more pertinent observation might be that at the lower-division level the large universities have smaller average class sizes than either East Stroudsburg (31.6) or Indiana (31.3), indicating that the relatively small classes at the lower level, especially at the larger institutions, are an administrative decision not dictated by lack of students.

The overall average class size at the lower-division level for the State-owned schools has declined from 28.4 students in 1976-1977 to 26.7 students in 1978-1979, a reduction of almost 2 students. Cheyney, Clarion and Mansfield have all experienced decreases of 3 or more students in their average class sizes in this time period. Cheyney, Edinboro and Mansfield report the smallest classes at the lower-division level for 1978-1979: 21.6, 19.2 and 21.4 , respectively.

Since the student credit-hour production decreased at most of the institutions, it would be expected that the average class size would fall if there were no compensating action. The slight decreases in numbers of faculty members have already been observed in table 3. Table 6 shows the distribution for two years of the lower-division undergraduate classes by size for the State-owned institutions. These data provide an indication of whether any of the schools may be limiting the number of classes with less than 10 students.

Table 6
PERCENTAGLE DISTRIBUTION OF CLASSES BY SIZE
UNDLRGRADUATE LOWL:R DIVISION
ACADEMIC YEARS 1977-1979

| Institution | Cumulative percentage of total classes with: |  |  |  |  |  |  |  | Percentage of total classes with: |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-5 students |  | 1-10 students |  | 1-20 students |  | 1-30 students |  | 31-40 students |  | More than 40 students |  |
|  | 1977-1978 | 1978-1979 | 1977-1978 | 1978~1979 | 1977-1978 | 1978-1979 | 1977-1978 | 1978-1979 | 1977-1978 | 1978-1979 | 1977-1978 | 1978-1979 |
| State-awned calleges |  |  |  |  |  |  |  |  |  |  |  |  |
| Bloomsburg | 4\% | 5\% | 9\% | 11\% | 27\% | 30\% | 66\% | 68\% | 22\% | 22\% | 12\% | 10\% |
| California | 6 | 6 | 20 | 18 | 49 | 52 | 76 | 77 | 12 | 11 | 12 | 12 |
| Cheymey | 8 | 4 | 19 | 14 | 46 | 47 | 68 | 69 | 15 | 15 | 17 | 16 |
| Clarion | 7 | 8 | 26 | 28 | 53 | 61 | 74 | 77 | 14 | 12 | 12 | 11 |
| East Stroudsburg | 1 | 2 | 7 | 6 | 36 | 35 | 64 | 64 | 18 | 17 | 18 | 19 |
| Edinboro | 12 | 8 | 24 | 21 | 55 | 56 | 84 | 84 | 13 | 13 | 3 | 3 |
| Indiana University | 7 | 7 | 12 | 11 | 30 | 28 | 64 | 62 | 15 | 16 | 21 | 22 |
| Kutztown | 7 | 10 | 15 | 18 | 34 | 35 | 64 | 68 | 19 | 18 | 17 | 14 |
| Lock llaven | 2 | 3 | 12 | 11 | 44 | 41 | 74 | 76 | 18 | 18 | 8 | 6 |
| Mansfield | 8 | 11 | 23 | 28 | 53 | 57 | 81 | 84 | 12 | 9 | 7 | 7 |
| Millersville | 1 | 1 | 5 | 4 | 29 | 30 | 70 | 69 | 23 | 23 | 7 | 8 |
| Shippensburg | 1 | 1 | 6 | 6 | 27 | 26 | 58 | 56 | 35 | 35 | 7 | 9 |
| Slippery Rock | 3 | 3 | 10 | 9 | 28 | 30 | 62 | 67 | 25 | 21 | 13 | 12 |
| West Chester | 3 | 3 | 9 | 9 | 38 | 36 | 70 | 71 | 17 | 19 | 13 | 10 |

SOURCE: Lower-division undergraduate distributions of classes by size provided by the State-owned institutions, 1978 and 1979.

Bloomsburg, Clarion, Kutztown and Mansfield all report increases in the percentage of classes having 1 to 10 students. This is to be expected if no limits are applied and the student credit-hour production is falling or the number of courses or sections is increasing.

The table further discloses that over one-half of the lowerdivision classes at California ( $52 \%$ ), Clarion ( $61 \%$ ), Edinboro ( $56 \%$ ) and Mansfield ( $57 \%$ ) are made up of 20 or fewer students but only 12 percent or less of their classes have 40 or more students. At Edinboro only $l$ in every 33 lower-division classes has 40 or more students.

Upper Division--The average upper-division class sizes at the three large State-related universities exceed all of the averages at the State-owned colleges except Shippensburg, with an average of 21.4 . Shippensburg has consistently maintained a high average class size. The small and declining class sizes at the State-owned institutions may be due to insufficient student demand for upper-division courses. The overall upper-division average class size for the State-owned institutions slipped from 17.7 to 16.0 students from 1976-1977 to 1978-1979. At Clarion and Lock Haven, the upper-division undergraduate average class size dropped by 3.2 students and 3.6 students, respectively, from 1976-1977 to 1978-1979. The average class sizes reported by Mansfield (11.0), Cheyney (11.4) and Edinboro (11.5) are the smallest averages at this level.

Graduate Level--The master's level average class sizes reported by the large State-related universities are in the same range as those reported by several small State-owned schools--East Stroudsburg (13.7), Kutztown (13.8) and Millersville (16.4). The State-owned colleges have an overall average master's-level class size of 9.6-a decline of 2 students since 1976-1977. At Cheyney, during this time period the average number of students per class has declined from 9.7 to 6.1 .

If the average class size falls much below 10 as at Cheyney, Edinboro (6.4) and Indiana (7.2), an evaluation of the advantages of continued graduate work is essential. These low class sizes, however, may result from the method of assigning credits for individual work. To present a more accurate picture, for 1978-1979 the State-related universities included in their requirements separate reporting of student credit hours for individual instruction. ${ }^{3}$ It is hoped the State-owned schools will adopt the same assignment procedure as the State-related universities for the next reporting period to facilitate comparison.

## Number of Courses

Table 7 shows the average number of courses at the undergraduate and master's levels for the 1977-1978 and 1978-1979 academic years.
3. Two different averages are shown for Penn State and Pitt: one to reflect a classroom average class size and one to reflect individual as well as classroom instruction (one assigned credit hour was counted for each individual student credit hour produced).

Table 7
Cilanges in averlae number of courses taugit and student credit hours produced
academic years 1977-1979

| Institution | Undergraduate level |  |  |  | Master's level |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of courses |  | Change in number of courses | Change in student credit-hour production | Number of courses |  | Change in number of courses | Change in student credit-hour production |
| State-related universities |  |  |  |  |  |  |  |  |
| Penn State | 1,679 | 1,703 | +24 | -16,200 | 335 | 328 | -7 | +425 |
| Pittsburgh | 1,965 | 1,545 | -420 | +1,690 | 772 | 723 | -49 | -7,130 |
| Temple | 1,660 | 1,693 | +33 | -35,600 | -- ${ }^{\text {a }}$ | --a | --a | , |
| Lincoln | 163 | 165 | +2 | -3,380 | 8 | 10 | +2 | +1,270 |
| Total | 5,467 | 5,106 | -361 | -53,500 | 1,115 | 1,061 | -54 | -6,290 |
| State-owned colleges |  |  |  |  |  |  |  |  |
| Bloomsburg | 491 | 503 | +12 | -1,940 | 55 | 59 | +4 | -402 |
| Califarnia | 464 | 474 | $+10$ | -4,310 | 85 | 98 | $+13$ | -493 |
| Cheyney | 370 | 358 | -12 | -8,650 | 48 | 43 | -5 | -302 |
| Clarion | 425 | 451 | $+26$ | +1,990 | 76 | 68 | -8 | -725 |
| East Stroudsburg | 423 | 437 | 414 | -4,630 | 37 | 39 | +2 | 431 |
| Edinbora | 590 | 582 | -8 | $-6,980^{\text {b }}$ | 96 | 97 | $+1$ | $-1,040^{\text {b }}$ |
| Indiana University | 754 | 779 | +25 | +7,300 | 183 | 200 | $+17$ | -1,130 |
| Kutztown | 430 | 450 | +20 | -1,310 | 50 | 47 | -3 | +105 |
| Lock Hlaven | 283 | 295 | +12 | -2,160 | п.a. | n.a. | п.a. | n.a. |
| Mansfield | 411 | 425 | +14 | -5,080 | 30 | 27 | -3 | -42 |
| Millersville | 448 | 456 | +8 | -937 | 67 | 65 | -2 | -794 |
| Shippensburg | 390 | 386 | -4 | -1,590 | 78 | 79 | +1 | -230 |
| Slippery Rock | 530 | 542 | +12 | -6,580 | 79 | 79 | 0 | -298 |
| West Chester | 653 | 702 | +49 | $-3,330$ | 156 | 169 | +13 | +258 |
| Total | 6,662 | 6,840 | +178 | -38,200 | 1,040 | 1,070 | - +30 | -5,060 |

a. Data furnished only for all graduate-level courses including doctoral level.
b. Change in student credit-hour production for full year. For source, see table 1 , footnote 2 .
n.a. - Not applicable.

SOURCE: Number of courses taught and student credit-hour reports provided by the individual institutions, 1978 and 1979.

Increases in the average number of courses were reported for 9 of the 12 State-owned schools in spite of their declining undergraduate production. In all but two instances these changes were accompanied by a decrease in the average class size. West Chester reported the largest increase in number of courses- -49 additional at the undergraduate level--despite a production decrease of 3,330 student credit hours from the previous academic year. The large decrease in number of undergraduate courses at pitt reflects, to some extent, refinements in counting from previous years. Although Indiana's graduate production fell by 1,130 student credit hours, 17 courses were added to the graduate curriculum.

Summary of Administrative Adjustments
Table 8 provides insight into the need for adjustment to a decreasing student body and the efforts made by the individual institutions. Including only the eight institutions having a decrease in FTE students of more than 3.0 percent over 1977-1978, the table orders the institutions by the percentage change in students, as shown in the first column. The second column lists the percentage changes in full-time equivalent faculty, while an "E" (for effort) in the following six columns distinguishes the institutions having made an adjustment toward maintaining the level of equivalent student credit-hour production per faculty member. The last column presents the change in average student credit-hour production and provides a measure of the success attained by the institutions.

Table 8
SUMMARY OF EFFORTS AND dEGREE OF SUCCESS FOR INSTITUTIONS HAVING SIGNIFICANT percentage decreases in fie students

1977-1979

| Institution | $\begin{aligned} & \text { Change } \\ & 77-1978 \text { to 1978-1979 } \end{aligned}$ |  | Checklist of efforts |  |  |  |  |  | Change in average equivalent student credit-hour production |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Increased student faculty ratio | Decreased number of undergraduate courses | Increased average undergraduate class size | Decreased percentage of lowerdivision classes with 10 or fewer students | Increased percentage of lowerdivision classes with 40 or more students | Increased undergraduate equivalent contact hours |  |
|  | fte students | fte faculty |  |  |  |  |  |  |  |
| Cheyney | -10.42\% | +.50\% | - - - | - - E - | -- - | - - EE - | -- | --- - | -10.61\% |
| Mansfield | -6.34 | -4. 21 | - - - | - - | - | $\cdots$ | - - 0 - | - - 0 - | -2.22 |
| Edinboro | -4.80 | +. 24 | - - . | - E - - | ... - - - | - E - | - - 0 - | - . E - | -5.15 |
| Slippery Rock | -4.29 | +.80 | - | - | - - - | - - E - | - - | - - E - | -5.00 |
| California | -4.13 | +1.92 | $\cdots$ | -- - | --E - - | - - E- | - - 0 - | - - E - | -6.11 |
| Lock Haven | -3.67 | -2.67 | - 0 - - | - - - | - - - - | - . - E - | -.. - | - . - | -. 80 |
| East Stroudsburg | -3.42 | -1.78 | - - - | --- - - | --- - - | E | - E - | - 0 | -1.79 |
| Temple | -3.16 | -1.49 | - - | --- - | -. - - - | a | - a | - - - - | -1.74 |

[^0]SOURCE: Student credit-hour production reports, sumnary tables of numbers of faculty, course and section reports and full-time faculty reports of workweeks, 1978 and 1979.

The table indicates that, as a whole, the schools have attempted to make adjustments by limiting the percentage of lower-division classes with ten or fewer students. Although Edinboro and California show adjustments to the diminishing student population in three areas, their average equivalent student credit-hour production declined, as did the average production at each of the other schools.

## FACULTY SALARY LEVELS

Teaching costs per unit of production are dependent upon two basic factors: faculty student credit-hour production, which has already been reviewed, and faculty salaries.

## Comparison with Other Professionals

The Joint State Government Commission report of March 1979 includes data published in Hawes Comprehensive Guide to Colleges (1978), showing that median salaries of faculty members at the Pennsylvania State-owned institutions were comparable in 1976-1977 to those of the faculty at the highest paying higher educational instituions throughout the United States. No update to the Hawes guide has been published to date.

Appendix table 5A (data prepared by Bureau of Labor Statistics) discloses that the nine-month average salaries of the faculty at the Pennsylvania schools under review are comparable to twelve-month salaries of top-ranking accountants, auditors and buyers. The faculty
salaries fall within the range of 58 percent of the attorneys and two-thirds of the chemists. The levels of the average twelve-month salaries of auditors I, II, III and IV are comparable to the levels of the average salaries of the four ranks of faculty for a nine-month period.

The following increases in national average salaries from 1978 to 1979 for professional, administrative and technical support occupations appear in the Monthly Labor Review. ${ }^{4}$

| Employment category | Increase <br> in salary |
| :--- | :---: |
| Accountants | $8.0 \%$ |
| Auditors | 6.5 |
| Chief accountants | 7.7 |
| Attorneys | 8.9 |
| Buyers | 7.0 |
| Job analysts | 8.6 |
| Directors of personnel | 7.5 |
| Chemists | 7.6 |
| Engineers | 8.4 |
| Computer operators | 7.2 |
| Engineering technicians | 7.6 |
| Average |  |
|  |  |
|  |  |
|  |  |
|  |  |

The following text table shows the percentage increases between 1977-1978 and 1978-1979 in the average academic year salaries of ranked teaching faculty by descending order of increase.
4. U.S. Department of Labor, Bureau of Labor Statistics (November 1979): 49.

Institution
Temple
East Stroudsburg
Edinboro
Shippensburg
Mansfield
Lock Haven
Slippery Rock Cheyney California Bloomsburg Clarion Kutztown Millersville Indiana Penn State West Chester Pittsburgh Lincoln

Increase in average salary

| Temple | $16.8 \%$ |
| :--- | :--- |
| East Stroudsburg | 12.5 |
| Edinboro | 11.9 |
| Shippensburg | 11.5 |
| Mansfield | 11.0 |
| Lock Haven | 10.7 |
| Slippery Rock | 10.3 |
| Cheyney | 10.0 |
| California | 9.5 |
| Bloomsburg | 9.1 |
| Clarion | 9.0 |
| Kutztown | 9.0 |
| Millersville | 7.6 |
| Indiana | 6.7 |
| Penn State | 5.7 |
| West Chester | 4.5 |
| Pittsburgh | 4.2 |
| Lincoln | 2.0 |

Temple and all of the State-owned schools except West Chester, Indiana and Millersville reported average salaries which increased at a greater rate than any of those in the professional categories shown in the national survey of the Bureau of Labor Statistics. The Consumer Price Index increased by 9 percent from December 1977 to December 1978. A portion of the faculty increases is attributable to advancement in faculty rank, which appears to have no limit at many of the schools.

## Comparisons among Institutions

Faculty salaries for the academic years 1977-1978 and 1978-1979
are detailed in appendix table 6A, which gives the average salaries for
full-time equivalent teaching faculty members, the average salary for the four ranks and the percentage distributions by rank. ${ }^{5}$

As shown in table 9, which orders the 1978-1979 salaries by magnitude, the average overall teaching salaries at the State-owned institutions are greater than those at all the State-related universities except Temple, and the average salary at Temple exceeds that of only four of the State-owned colleges. The high average faculty salaries are partially the result of the unusually large percentages of faculty members who are professors or associate professors (table 9). California, with the highest average salary, also has the highest percentage of faculty members holding the rank of professor or associate professor ( 84 percent).

Table 10 orders by magnitude the average salaries of professors and associate professors. While Temple and Penn State report the two highest average salaries for professors and Temple the highest average for associate professors, the percentage of the faculty holding the rank of professor or associate professor is 56 percent for Temple and 45 percent for Penn State--less than that of any of the State-owned
5. See glossary for definitions of average academic year salary and full-time equivalent faculty. The full-time equivalent faculty were determined on the basis of the number of full-time faculty and the percentage distribution of part-time faculty reported by each institution, except Penn State in which case the full-time equivalent numbers of faculty were applied as reported.

Table 9
average salary for full-tine equivalent teaciling faculty and profissoors and asSOCIATE PROFESSOIRS AS PLRCLENTAGE OF TOTAL TEACIIING FACULTY

ACADEMIC YEAR 1978-1979

| Range of average salary | Institution | Average academic year salary of ranked FTE faculty | Percentage of ranked FTE teaching faculty |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Professor | Associate professor | Professor and associate professor |
| \$22,250-\$23,249 |  |  |  |  |  |
|  | California | \$23,228 | 40\% | 44\% | 84\% |
|  | Lock Haven | 22,676 | 29 | 46 | 75 |
|  | Shippensburg | 22,636 | 34 | 38 | 72 |
|  | Edinboro | 22,339 | 39 | 35 | 74 |
| \$21,250-\$22,249 |  |  |  |  |  |
| \$21,250-\$22,249 | Clarion ${ }^{1}$ | 22,212 | 27 | 41 | 68 |
|  | Cheyney | 22,147 | 31 | 48 | 79 |
|  | Mansfield | 22,094 | 27 | 39 | 66 |
|  | Slippery Rock | 22,022 | 33 | 33 | 66 |
|  | Kutztown | 21,966 | 31 | 41 | 72 |
|  | Indiana | 21,827 | 38 | 34 | 72 |
|  | Temple | 21,606 | 26 | 30 | 56 |
|  | East Stroudsburg | 21,590 | 35 | 35 | 70 |
|  | Millersville | 21,430 | 32 | 39 | 71 |
| \$20,250-\$21,249 |  |  |  |  |  |
|  | Blaomsburg | 21,020 | 29 | 41 | 70 |
|  | West Chester | 20,730 | 30 | 41 | 71 |
| Less than \$20,250 |  |  |  |  |  |
|  | Penn State | 19,278 | 20 | 25 | 45 |
|  | Lincoln | 18,562 | 22 | 24 | 46 |
|  | Pittsburgh | 18,110 | 23 | 34 | 57 |
|  | All institutions | 20,469 | 27 | 33 | 60 |

1. Full-time faculty only.

SOURCE: Salary reports provided by the individual institutions, 1979.

Table io
average academic year salaries
FTE TEACIING PROFESSORS AND ASSOCIATE PIROFESSORS 1978-1979

| Institution | $\frac{\text { Average salary }}{\text { Prafessor }}$ | Institution | Average salary |
| :---: | :---: | :---: | :---: |
| Temple | \$30,802 | Temple | \$22,977 |
| Penn State | 28,262 | Clarion ${ }^{1}$ | 22,712 |
| Clarion | 27,938 | Shippensburg | 22,696 |
| Lock Haven | 27,475 | Mansfield | 22,682 |
| Shippensburg | 27,321 | Kutztown | 22,032 |
| Mansfield | 27,270 | Slippery Rock | 22,007 |
| East Stroudsburg | 27,136 | Lock Haven | 22,003 |
| California | 26,974 | Edinboro | 21,846 |
| Slippery Rock | 26,928 | California | 21,772 |
| Kutztown | 26,355 | Cheyney | 21,691 |
| Bloomsburg | 26,353 | East Stroudsburg | 21,537 |
| Indiana | 26,260 | Millersville | 21,437 |
| Millersville | 26,159 | Indiana | 21,346 |
| Edinboro | 26,129 | Penn State | 21,344 |
| Pittsburgh | 25,863 | Bloomsburg | 21,151 |
| Cheyney | 25,806 | West Chester | 21,132 |
| West Chester | 25,163 | Lincoln | 19,384 |
| Lincoln | 23,920 | Pittsburgh | 18,545 |

1. Full-time faculty only.

SOURCE: Salary reports provided by the individual institutions, 1979.
institutions. For the rank of professor, Pitt has an average salary exceeding only that of Cheyney, West Chester, and Lincoln. Pitt and Lincoln maintain a limited percentage of faculty at the rank of professor or associate professor.

Were the State-owned institutions to establish and enforce 1imits on the percentage of faculty permitted to hold the ranks of professor and associate professor, average salaries would be more in line with comparable institutions of higher education. A possible limit for the combined ranks of professor or associate professor might be 60 percent. In 1977-1978, the nationwide average for all public institutions was 28.2 percent professors and 29.6 percent associate professors-a total of 57.8 percent in the combined ranks. 6 In comparison, no State-owned college has less than 66 percent of its ranked teaching faculty in these ranks. The percentages of faculty holding the rank of professor or associate professor at the Stateowned colleges have been shown to be consistently high in each of the Joint State Government Commission reports since the inclusion of the State-owned schools in the report for 1976-1977.

[^1]The aggregate percentage distributions of faculty members by rank for 1977-1978 and 1978-1979 are shown below. At the Staterelated schools, 52 percent of the faculty hold the rank of professor or associate professor as compared with 72 percent at the Stateowned schools. At the other extreme, there were 16 percent in the rank of instructor at the State-related universities and only 6 percent at the State-owned schools.

Associate Assistant
Professor professor professor Instructor
State-related 1977-1978
$22.7 \%$
$29.0 \%$
$32.5 \%$
$15.8 \%$
1978-1979
22.8
29.1
32.3
15.8

State-owned
1977-1978
1978-1979
32.2
38.9
22.4
6.5
33.3
38.7
22.1
5.9

The following text table shows the total number of full-time equivalent teaching faculty by rank for two years, and appendix table 7A shows the data for each institution separately. The number of professors increased at 13 of the 18 institutions, with an overall net increase of 56 , while the net overall increase in full-time teaching faculty in the four ranks was 33. In particular, the State-owned schools, which consistently have reported high percentages of professors, have in general maintained this distribution. For example, their net change in total full-time teaching equivalent
faculty was a decrease of 41 , while their total number of professors increased by 35. Since the number of associate professors decreased by 24 , the net increase in the two ranks was 11 faculty members. The State-related universities reported a net overall gain of 74 , with an increase of 49 in the two highest ranks.

|  | Professor | Associate professor | Assistant professor | Instructor | Total four ranks |
| :---: | :---: | :---: | :---: | :---: | :---: |
| State-related |  |  |  |  |  |
| 1977-1978 | 1,326 | 1,694 | 1,902 | 923 | 5,845 |
| 1978-1979 | 1,347 | 1,722 | 1,913 | 937 | 5,919 |
| Increase | +21 | +28 | +11 | +14 | +74 |
| State-owned |  |  |  |  |  |
| 1977-1978 | 1,501 | 1,808 | 1,044 | 301 | 4,654 |
| 1978-1979 | 1,536 | 1,784 | 1,020 | 273 | 4,613 |
| Increase | +35 | -24 | -24 | -28 | -41 |

## COMMONWEALTH APPROPRIATIONS

The allocation of appropriations reflects the goals of the General Assembly for Pennsylvania higher education. Today, with a declining population, the Legislature must make difficult decisions concerning how much it will pay to maintain small public institutions throughout the Commonwealth as well as large research universities and whether it is willing to devise and enforce policies of economy
in order to maintain an availability of basic higher education without steeply rising unit costs. As past Commission reports have indicated, the per unit costs of the smallest institutions are double and triple those of the larger schools.

## Cost Efficiency

Specific data regarding factors measuring administrative efficiency have been presented in earliex tables of this report. As a summary, table 11 shows the average academic-year faculty workload, average class size at the lover-division level and the number of courses for each institution. The institutions are ordered by the number of full-time equivalent students and separated into categories by size. Efficiency can be assessed by simple comparisons of the specified data of one institution to the corresponding data of the others in the same size category or to data of an institution in a smaller size category.

Consider, for example, the range in numbers of courses in the smallest size category (5)--from 175 courses at Lincoln to 452 courses at Mansfield. With twice as many students as Lincoln, the Mansfield faculty teaches two and one-half times the number of courses. At Shippensburg (size category 3)--with over twice as many students as Mansfield--the faculty teaches an average of only 465 different courses in the academic year.

Table 11
MEASURES OF LEFICIENCY AS COMPARLD TO APPROPRIATIONS PER UNIT BY SIZE CATEGORY

| $\begin{gathered} \text { Size } \\ \text { category } \end{gathered}$ | Institution | Full-time equivalent students ${ }^{1}$ 1978-1979 | ```Equivalent student credit hours}\mp@subsup{}{}{2 por full-time equivalent faculty academic year 1978-1979``` | ```Lower-division average class size academic year 1978-1979``` | ```Average number of courses academic year 1978-1979``` | Appropriation per unit of production |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Penn State | 53,600 | $526^{\text {a }}$ | 27.8 | 2,183 | \$30.65 | \$34.76 |
|  | Pittsburgh | 28,100 | $599{ }^{\text {a }}$ | 28.5 | 2,499 ${ }^{\text {b }}$ | 35.78 | 40.58 |
|  | Temple | 27,000 | 395 | 24.1 | 2,645 | 43.69 | 49.56 |
| 2 | Indiana | 12,200 | 513 | 31.3 | 979 | 40.79 | 48.80 |
|  | West Chester | 8,030 | 412 | 27.1 | 871 | 51.74 | 58.30 |
|  | Bloomsburg | 6,250 | 473 | 28.0 | 562 | 43.65 | 52.28 |
| 3 | Millersville | 5,510 | 442 | 28.1 | 521 | 53.19 | 60.60 |
|  | Slippery Rock | 5,490 | 437 | 28.4 | 621 | 59.30 | 64.73 |
|  | Edinboro | 5,480 | 387 | 19.2 | 679 | 62.95 | 68.02 |
|  | Shippensburg | 5,470 | 450 | 28.9 | 465 | 52.39 | 58.28 |
|  | Clarion | 5,170 | 454 | 28.8 | 519 | 58.19 | 64.86 |
| 4 | Kutztown | 4,470 | 409 | 26.4 | 497 | 56.21 | 66.71 |
|  | California | 4,190 | 338 | 23.2 | 572 | 73.61 | 79.98 |
|  | East Stroudsburg | 4,060 | 440 | 31.6 | 476 | 53.91 | 66.66 |
| 5 | Mansfield | 2,410 | 352 | 21.4 | 452 | 89.78 | 98.08 |
|  | Cheyney | 2,390 | 354 | 21.6 | 401 | 85.64 | 97.31 |
|  | Lock Haven | 2,240 | 370 | 25.1 | 295 | 37.33 | 123.81 |
|  | Lincoin | 1,220 | 301 | 22.0 | 175 | 39.9 | 67.67 |

1. Full-time equivalent students calculated by dividing undergraduate student credit hours by 30 and graduate student credit hours by 24.
2. Undergraduate student credit hours plus 1.25 times graduate student credit hours.
a. For Penn State and Pittsburgh production numbers reflect average production for fTe faculty in the instructional function.
b. Not including first professional dental medicine courses.

NOTE: See additional footnotes on tables 1,4 and 5.
SOURCE: Student credit-hour production reports and number of courses reports provided by the individual institutions, 1979 and Governor's Executive Budget, 1980-1981.

A comparison of the number of courses to the average class size suggests that were the General Assembly to establish standards of efficiency, a limit could be placed on the number of courses relative to the size of the institution, or a minimum average class size could be required. The simpler standard would be a minimum average class size, e.g., 25 or 30 at the lower-division level. Small average class sizes have been indicated repeatedly by the Commission to be an easily quantifiable factor which increases the unit costs.

With other factors remaining constant, a minimum class size of 25 could reduce the costs for academic-year instruction at Edinboro by 30 percent. The costs at Mansfield and Cheyney could be reduced by 16 percent. If a minimum lower-division average class size of 30 were required, even greater reductions could be achieved-over 50 percent at Edinboro, 40 percent at Mansfield and Cheyney and 20 percent at Lock Haven. Except for Edinboro, Temple and West Chester, the institutions in size categories 1,2 and 3 have reported average academic-year lower-division class sizes of 28 or better. Even in category 4, East Stroudsburg has an average lower-division class size of 32 .

In consideration with other data presented in the table, West Chester, Edinboro, California and Mansfield report small faculty workloads as well as small classes in comparison to the other institutions in their size categories; Edinboro, California and Mansfield report the largest number of courses in their size groups.

Although West Chester teaches fewer courses than Indiana, the number of courses is relatively high--90 percent as many courses with roughly two-thirds as many students. With respect to the three large State-related universities, Temple reports the most courses, the smallest average class size and the highest average salary. In other words, the data from table 11 show wide variations in administrative policies affecting unit costs, with the least efficient institutions, adjusting for size, being California, Edinboro, Mansfield, Temple and West Chester.

## Appropriations and Production

Regardless of legislative decisions relative to efficiency, each institution is concerned with any allocation of appropriations which does not reflect production. Since there is a wide range in the sizes of the institutions and in the distribution of student credit hours by level of instruction, the cost per student credit hour produced does not alone provide a meaningful basis for comparison. In order to determine an equitable allocation of appropriations, a composite measure of output has been designed as a "unit of production." This measure reflects the increasing costs of higher level instruction as well as additional costs attributable to the granting of degrees at different levels. The appropriations per unit of production, therefore, indicate the amount of the Commonwealth appropriation that can be assigned to one lower-division student credit hour. The method of calculating a unit of production is provided in the appendix, p. 63.

The last two columns of table 11 show the Commonwealth appropriations for 1978-1979 and proposed for 1980-1981 per unit produced in 1978-1979. ${ }^{7}$ The calculation of per unit costs for 1980-1981 in most instances will be an underestimate since the production is expected to have decreased further since 1978-1979. Consider, for example, Lock Haven. On the assumption that Lock Haven's production does not decrease, the 1980-1981 proposed budget provides $\$ 103.91$ per unit for next year, or over $\$ 3,000$ toward the education of one freshman in 1980-1981. The units of production at Lock Haven decreased by 12 percent over the two years 1976-1978 (see table 12). If they decreased another 12 percent between 1978 and 1980, the cost per unit of production at Lock Haven under the proposed 1980-1981 budget would be \$116--\$3,500 for one freshman student.

Further observation of the last two columns of table ll indicates that the institutions with the most inefficient administrative policies received the highest appropriations per unit in their size group and, if their production remains the same or changes at the same rate, their appropriations per unit will remain higher than the others in their size group.
7. Fóotnote in Governor's Executive Budget, 1980-1981 (p. 243): "The distribution of the 1980-1981 budgeted funds [to the State-owned institutions] is based on the allocation formula developed by the Department of Education. Final allocation of 1980-1981 State colleges and university appropriation will be made by the Department of Education based on the updated allocation formula, which may change the distribution of State funds by institution."

In general the changes in appropriations per unit of production have not exceeded the rate of inflation, as measured by the Consumer Price Index. However, those institutions which receive the lowest appropriations per unit in their size group continue to be most adversely affected by the rate of inflation. The faculty salary levels and salary increases at some of the institutions would indicate the appropriations have been sufficient to allow the faculty to keep pace with inflation.

Table 12 shows the units produced, the Commonwealth appropriations and the appropriations per unit over the three-year period, 1976 through 1979. These data indicate that the discrepancies in the unit appropriations have existed since 1976 and in certain instances have increased. These are the result of appropriations that have not reflected changes in production. For example, Penn State's units of production decreased by 7 percent from 1976-1977 to 1978-1979 while the appropriation increased by 12 percent. Consequently, the appropriation per unit of production increased by 20.8 percent. At Pitt over the three-year period, a slight increase in production and a 5 percent increase in the total appropriation resulted in a 4.4 percent increase in the appropriation for each unit produced.

## Appropriations and Institutional Size

Proposed appropriations for 1980-1981, the appropriations for the two previous years and the percentage changes are presented in table 13. The State-related universities are given the same proposed

Table 12
UNITS OF PRODUCTION AND COMMONWEALTH APPROPRIATIONS
1976-1979


| Edinboro |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 1976-1977 | 283 | 13,970 | 49.36 | -- |
| 1977-1978 | 262 | 14,300 | 54.52 | 10.5 |
| 1978-1979. | 246 | 15,475 | 62.95 | 15.5 |
|  |  |  |  |  |
| 1976-1977 | 512 | 20,321 | 39.70 | -- |
| 1977-1978 | 541 | 21,004 | 38.79 | -2.3 |
| 1978-1979 | 547 | 22,330 | 40.79 | 5.2 |
| Kutztown 20.79 2.2 |  |  |  |  |
| 1976-1977 | 215 | 11,029 | 51.37 | -- |
| 1977-1978 | 206 | 11,241 | 54.55 | 6.2 |
| 1978-1979 | 199 | 11,204 | 56.21 | 3.0 |
| Lack Haven |  |  |  |  |
| 1976-1977 | 99 | 6,791 | 68.71 | -- |
| 1977-1978 | 93 | 7,000 | 75.27 | 9.5 |
| 1978-1979 | 87 | 7,582 | 87.33 | 16.0 |
| Mansfield 20.0 |  |  |  |  |
| 1976-1977 | 124 | 8,985 | 72.24 | -- |
| 1977-1978 | 111 | 9,000 | 80.91 | 12.0 |
| 1978-1979 | 105 | 9,431 | 89.78 | 11.0 |
| Millersville |  |  |  |  |
| 1976-1977 | 252 | 12,487 | 49.58 | - |
| 1977-1978 | 245 | 12,780 | 52.23 | 5.3 |
| 1978-1979 | 239 | 12,703 | 53.19 | 1.8 |
| Shippensburg 5.8 |  |  |  |  |
| 1976-1977 | 254 | 11,663 | 46.02 | -- |
| 1977-1978 | 248 | 11,969 | 48.31 | 5.0 |
| 1978-1979 | 243 | 12,750 | 52.39 | 8.4 |
| Slippery Rock 2.30 .4 |  |  |  |  |
| 1976-1977 | 262 | 13,366 | 51.11 | -- |
| 1977-1978 | 246 | 13,344 | 54.23 | 6.1 |
| 1978-1979 | 235 | 13,922 | 59.30 | 9.3 |
| West Chester |  | 17,134 | 46.21 | -. |
| 1977-1978 | 373 | 17,558 | 47.01 | 1.7 |
| 1978-1979 | 358 | 18,543 | 51.74 | 10.1 |
| Total State-owned |  |  |  |  |
| 1976-1977 | 3,383 | 168,993 | 49.96 | -- |
| 1977-1978 | 3,324 | 172,697 | 51.95 | 4.0 |
| 1978-1979 | 3,230 | 181,035 | 56.05 | 7.9 |
| Grand total |  |  |  |  |
| 1976-1977 | 9,433 | 355,820 | 37.72 | -- |
| 1977-1978 | 9,065 | 365,089 | 40.27 | 6.8 |
| 1978-1979 | 8,929 | 383,045 | 42.90 | 6.5 |

SOURCE: Student credit-hour production and degree reports of the individual institutions, 1977, 1978 and 1979. Governor's Executive Budget, 1978-1979, 1979-1980 and 1980-1981.

Table 13
COMMONWEALTI APPROPRIATIONS
(000's)
1978-1981

| Institution | $\begin{gathered} 1978-1979 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} \text { Increase } \\ \text { over } \\ 1977-1978 \end{gathered}$ | $\begin{aligned} & \text { 1979-1980 } \\ & \text { Available } \end{aligned}$ | $\begin{gathered} \text { Increase } \\ \text { over } \\ \text { 1978-1979 } \end{gathered}$ | $\begin{gathered} \text { 1980-1981 } \\ \text { Budgeted } \end{gathered}$ | $\begin{gathered} \text { Increase } \\ \text { over } \\ \text { 1979-1980 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State-related universities |  |  |  |  |  |  |
| Penn State | \$83,498 | 5. $0 \%$ | \$89,343 | 7.0\% | \$94,704 | 6.0\% |
| Pittsburgh | 55,500 | 5.0 | 59,385 | 7.0 | 62,948 | 6.0 |
| Temple | 59,836 | 5.0 | 64,025 | 7.0 | 67,867 | 6.0 |
| Lincoln | 3,176 | 5:0 | 3,398 | 7.0 | 3,602 | 6.0 |
| State-owned colleges |  |  |  |  |  |  |
| Bloomsburg | 12,599 | 5.6 | 13,894 | 10.3 | 15,092 | 8.6 |
| California | 13,643 | 3.3 | 14,332 | 5.1 | 14,824 | 3.4 |
| Cheyney | 8,467 | 6.0 | 9,100 | 7.5 | 9,621 | 5.7 |
| Clarion | 12,819 | 5.2 | 13,664 | 6.6 | 14,287 | 4.6 |
| East Stroudsburg | 9,567 | 4.1 | 10,741 | 12.3 | 11,830 | 10.1 |
| Edinboro | 15,475 | 8.2 | 16,186 | 4.6 | 16,723 | 3.3 |
| Indiana University | 22,330 | 6.3 | 24,570 | 10.0 | 26,715 | 8.7 |
| Kutztawn | 11,204 | -0.3 | 12,301 | 9.8 | 13,296 | 8.1 |
| Lock llaven | 7,582 | 8.3 | 8,343 | 10.0 | 9,022 | 8.1 |
| Mansfield | 9,431 | 4.8 | 9,941 | 5.4 | 10,302 | 3.6 |
| Millersville | 12,703 | -0.6 | 13,655 | 7.5 | 14,473 | 6.0 |
| Shippensburg | 12,750 | 6.5 | 13,543 | 6.2 | 14,184 | 4.7 |
| S1ippery Rock | 13,922 | 4.3 | 14,679 | 5.4 | 15,195 | 3.5 |
| West Chester | 18,543 | 5.6 | 19,816 | 6.9 | 20,893 | 5.4 |

SOURCE: Governor's Executive Budget, 1980-1981.
rate of increase ( $6 \%$ ) for $1980-1981$ in spite of the shifts in production. A certain amount of variation, however, has been proposed in the increases for the State-owned institutions. Of the institutions in their size categories, California, Edinboro and Mansfield receive the smallest percentage increases in appropriations. However, as shown in table 11, the 1980-1981 appropriations per unit for California and Edinboro are still the largest in their categories. In the case of size category 5 , which includes Mansfield, the largest appropriation per unit for 1980-1981 is proposed for Lock Haven.

These relative changes are depicted in chart 1, which graphs the Commonwealth appropriations per unit for 1976-1977, 1978-1979 and 1980-1981 (proposed) based on 1978-1979 units, with the institutions ordered by number of full-time equivalent students. The size consideration is important since the unit of production, which reflects differing unit costs by level, does not reflect any difference in costs due to the size of the institution.

The bar graph clearly indicates a relationship between the appropriation per unit and the size of the institution. In the case of small institutions, the cost is affected by administrative scheduling in the areas of class size and range of courses. At the large universities, the costs are increased by the maintenance of large graduate schools and broad-based research programs.

The graph further demonstrates the discrepancies in the 1978-1979 appropriations to the institutions in each size category. The dotted

extensions of the bars on the basis of budgeted appropriations for 1980-1981 and no change in production indicate the continuation and, in fact, the further exacerbation of the problem.

## TUITION

Student tuition and fees are sources of revenue to the institutions that can be examined in relationship to the Commonwealth appropriation for instruction. In this analysis, the unit of production was utilized to allocate appropriations on a per student basis by level of instruction. ${ }^{8}$ Appendix table 8A shows the tuition and required fees for each of the State-related and State-owned schools for four academic years, 1976-1980, for Pennsylvania resident and nonresident undergraduates and graduates.

## Undergraduate Level

None of the State-owned or State-related schools distinguish
tuition charges between the lower- and upper-divisions-all
resident undergraduate students pay the same tuition and fees. All
nonresident undergraduates pay a tuition of 1.75 to 2 times that of the resident rate regardless of level. There is some variation
8. The Commonwealth appropriation expressed in terms of an amount per undergraduate student is calculated on the basis of 30 student credit hours. The appropriation attributed to the undergraduate student is an average, weighted in accordance with the lower- and upper-division student credit-hour distribution at the particular school or schools. The master's level graduate work cost is calculated at thrce times that of lower-division work on the basis of 24 student credit hours per student. At each level there is a small adjustment for appropriation per degree unit produced.
among the campuses of several institutions. Charges are higher at the main campuses of Penn State, Pitt and Clarion where upper-division work would be completed.

The in-State charges differ only slightly among the State-owned institutions in 1979-1980, ranging from \$1,024 at Indiana to \$1,070 at Clarion. In some cases these rates are identical to prior year charges, as appendix table 8 A indicates. At the State-related schools, the 1979-1980 tuition ranges from $\$ 1,268$ at Lincoln to $\$ 1,810$ at Temple.

Chart 2 relates by level the average 1978-1979 appropriation per student with the corresponding undergraduate 1978-1979 tuition for residents and nonresidents. The chart treats the State-related universities individually and the State-owned institutions in the aggregate. As shown, a resident undergraduate at the State-owned schools pays $\$ 1,049$ tuition and a nonresident pays $\$ 1,879$, while the Commonwealth appropriation calculated by the Commission staff as allocated to the average undergraduate student is $\$ 2,195$. At Lincoln, the resident undergraduate pays $\$ 1,268$ and the nonresident $\$ 1,968$, while the Commonwealth allocation is $\$ 2,286$. At the other extreme, a Penn State resident undergraduate pays $\$ 1,368$ and the nonresident $\$ 2,748$, with a Commonwealth allocation of $\$ 1,280$.

It should be noted that the calculations for the State-owned schools represent the relationship of tuition to Commonwealth appropriations based on the overall distribution of student credit-hour

production by level of instruction. The relationship in the case of individual schools varies with the size of the school. For example, the Commonwealth appropriation allocated to an upperdivision undergraduate at the smallest schools is five times the undergraduate tuition the student pays.

## Graduate Level

As shown in Chart 2, discrepancies at the master's level are greater. The Commonwealth appropriation for 24 student credit hours at the master's level at the State-owned schools is calculated at $\$ 4,046$, while the resident student pays only $\$ 997--1$ ess than the fee charged the resident undergraduate. Beginning in 1979-1980, the State-owned schools have made no additional charge for nonresident graduate students. The appropriation allocated to Penn State is $\$ 2,219$, while the graduate resident tuition for $1978-1979$ is $\$ 1,452$ and the nonresident tuition, $\$ 2,832$.

## Analysis

Observation of the relationship between the amounts appropriated by the Commonwealth and the amounts paid by resident and nonresident students at the State-related and the State-owned institutions facilitates a realistic evaluation of who is paying the costs at the undergraduate and graduate levels of instruction. Department of Education data concerning the legal residence of full-time students for fall 1978 indicate that overall 10 percent of the students at

State-owned institutions are nonresidents of Pennsylvania. This figure ranges from 2.8 percent at California to 21.5 percent at East Stroudsburg. For the State-related universities, Penn State, Pitt and Temple have nonresident percentages of students of 8.3 , 14.1 and 13.1 , respectively. Forty-seven percent of Lincoln's student population are nonresidents. Full-time equivalent master's students make up about 10 percent or less of the undergraduate/master's population at each of the institutions except Pitt and Temple, each with 21 percent at the master's level.

Since the greatest portion of the student body consists of resident undergraduates, the most important relationship on the chart is that of the undergraduate appropriation to resident undergraduate tuition. As shown by the dotted lines, Penn State resident undergraduate students would pay slightly more and Pitt resident undergraduates slightly less than the proposed Commonwealth appropriation for 1980-1981. At all other institutions, the undergraduate resident student would pay significantly less than the Commonwealth.

The Commonwealth's contribution to the education of graduate students is significant. Resident graduate students pay at most slightly more than resident undergraduates, with resident graduates at the State-owned institutions actually paying less. Furthermore, beginning in 1979-1980 the nonresident graduate student at the Statc-owned institutions pays the same tuition and fees as the resident
graduate. In comparison, the proposed 1980-1981 Commonwealth appropriation allocated for master's-level students would be more than 1.5 times the amount allocated per undergraduate student. For the State-owned institutions this means that the proposed appropriation as allocated would be 4.5 times the amount paid by the master's student.

| Institution | Total student credit-hour production |  |  |  |  |  |  |  | Number af degrecs |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Lower ${ }^{2}$ division | $\begin{gathered} \text { Upper } \\ \text { division } \end{gathered}$ | Total undergraduate | Master's | First professional | Doctor's | Total graduate | Grand total | Bachelor's | Master's | First professional | Doctor's |
| State-rclated universities |  |  |  |  |  |  |  |  |  |  |  |  |
| Penn State |  |  |  |  |  |  |  |  |  |  |  |  |
| 1972-1973 | -- | -- | 1,296,141 | -- | n.a. | -- | 128,055 | 1,424,196 | 8,121 | 1,603 | n.a. | 490 |
| 1973-1974 | -- | -- | 1,355,104 | -- | п.a. | -- | 139,454 | 1,494,558 | 7,647 | 1,582 | n.a. | 376 |
| 1974-1975 | -- | -- ${ }^{-17}$ | 1,437,342 | -- | n.a. | --7 | 138,836 | 1,576,178 | 7.758 | 1,524 | n.a. | 404 |
| 1975-1976 | 845,712 | 621,647 | 1,467,359 | 89,999 | n.a. | 51,750 | 141,749 | 1,609,108 | 8,283 | 1,416 | n.a. | 438 |
| 1976-1977 | 807,781 | 660,766 | 1,468,547 | 79,034 | n.a. | 61,719 | 140,753 | 1,609,300 | 8,353 | 1,486 | n.a. | 374 |
| 1977-1978 | 930,866 | 569,000 | 1,499,866 | 49,478 | n.a. | 5\%,025 | 106,503 | 1,606,369 | 8,220 | 1,392 | n.a. | 354 |
| 1978-1979 | 901,995 | 574,353 | 1,476,348 | 49,665 | п.a. | 55,593 | 105,258 | 1,581,606 | 8,645 | 1,307 | n.a. | 386 |
| Pittsburgh |  |  |  |  |  |  |  |  |  |  |  |  |
| 1972-1973 | -- | -- | 574.775 | -- | n.a. | $\cdots$ | 202,299 | 777,074 | 3,917 | 2,352 | 473 | 429 |
| 1973-1974 | -- | -- | 603,197 | $\cdots$ | п.a. | -- | 200,351 | 803,548 | . 3,951 | 2,038 | 254 | 411 |
| 1974-1975 | -- | - | 618,748 | -- | n.a. | -- | 197,038 | 815,786 | 3,601 | 2,026 | 264 | 422 |
| 1975-1976 | 420,400 | 222,804 | 643,204 | 127,919 | 42,135 | 32,058 | 202,112 | 845,316 | 3,752 | 2,155 | 234 | 376 |
| 1976-1977 | 414,052 | 215,456 | 629,508 | 119,683 | 42,691 | 28,095 | 190,469 | 819,977 | 3,484 | 1,793 | 310 | 364 |
| 1977-1978 | 394,954 | 197,639 | 592,593 | 126,306 | 41,938 | 28,801 | 197,045 | 789,638 | 3,606 | 2,061 | 340 | 389 |
| 1978-1979 | 379,919 | 210,992 | 590,911 | 123,145 | 44,774 | 33,298 | 201,217 | 792,128 | 3,473 | 1,927 | 344 | 362 |
| Temple |  |  |  |  |  |  |  |  |  |  |  |  |
| 1972-1973 | $\sim$ | -- | 494,904 | -- | n.a. | -- | 185,160 | 680,064 | 3,335 | 2,200 | -- ${ }^{\text {a }}$ | 195 |
| 1973-1974 | -- | -- | 504,905 | -- | n.a. | -- | 187,989 | 692,894 | 3,301 | 1,588 | 595 | 160 |
| 1974-1975 | -- | - | 534,981 | -- | n.a. | - | 211,666 | 746,647 | 3,386 | 1,368 | 665 | 250 |
| 1975-1976 | 314,578 | 248,478 | 563,056 | 114,476 | 102,180 | 19,788 | 236,444 | 799,500 | 3,090 | 1,457 | 685 | 208 |
| 1976-1977 | 357,028 | 246,917 | 603,945 | 116,394 | 107,754 | 18,871 | 243,019 | 846,964 | 3,264 | 1,516 | 644 | 227 |
| 1977-1978 | 323,851 | 248,244 | 572,095 | 111,334 | 88,496 | 12,716 | 212,546 | 784,641 | 3,359 | 1,469 | 642 | 272 |
| 1978-1979 | 293,633 | 242,627 | 536,260 | 113,602 | 97,508 | 8,925 | 220,035 | 756,295 | 3,139 | 1,556 | 656 | 237 |
| Lincoln |  |  |  |  |  |  |  |  |  |  |  |  |
| 1973-1974 | -- | -- | 33,539 | n.a. | п.a. | n.a. | n.a. | 33,539 | 172 | n.a. | n.a. | n.a. |
| 1974-1975 | - | -- | 35,431 | п.a. | n.a. | n.a. | n.a. | 35,431 | 191 | n.a. | п.a. | n.a. |
| 1975-1976 | 23,760 | 7,936 | 31,696 | n.a. | n.a. | n.a. | n.a. | 31,696 | 206 | n.a. | n.a. | n.a. |
| 1976-1977 | 23,977 | 8,741 | 32,718 | 470 | n.a. | n.a. | 470 | 33,188 | 155 | n.a. | п.a. | п.a. |
| 2977-1978 | 26,243 | 8,506 | 34,749 | 1.410 | n.a. | n.a. | 1,410 | 36,159 | 183 | n.a. | n.a. | n.a. |
| 1978-1979 | 23,909 | 9,300 | 33,209 | 2,796 | n.a. | n.a. | 2,796 | 36,005 | 181 | 34 | n.a. | n.a. |
| State-awned colleges |  |  |  |  |  |  |  |  |  |  |  |  |
| Bloomsburg |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 104,370 | 63,969 | 168,339 | 11,989 | n.a. | п.a. | 11,989 | 180,329 | 974 | 200 | n.a. | n.a. |
| 1977-1978 | 107,960 | 66,634 | 174,594 | 10,876 | n.a. | n.a. | 10,876 | 185,470 | 1,048 | 209 | n.a. | n.a. |
| 1978-1979 | 107,764 | 65,870 | 173,634 | 11,020 | n.a. | n.a. | 11,020 | 184,654 | 1,122 | 244 | п.a. | п.a. |
| Callfornia |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 91,359 | 35,527 | 126,881 | 10,488 | n.a. | п.a. | 10,488 | 137,369 | 822 | 207 | n.a. | n.a. |
| 1977-1978 | 86,296 | 33,218 | 119,514 | 9,336 | п.a. | n.a. | 9,336 | 128,850 | 789 | 169 | n.a. | n.a. |
| 1978-1979 | 81,311 | 33,879 | 115,190 | 8,456 | n.a. | n.a. | 8,456 | 123,646 | 761 | 165 | n.a. | n.e. |
| Choyney |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 54,416 | 18,139 | 72,555 | 3,788 | n.a. | п.a. | 3,788 | 76,343 | 395 | 56 | n.a, | n.a. |
| 1977-1978 | 57,036 | 19,492 | 76,528 | 2,699 | n.a. | n.a. | 2,699 | 79.227 | 390 | 38 | n.a. | n.a. |
| 1978-1979 | 49,619 | 18,648 | 68,267 | 2,645 | п.a. | n.a. | 2,645 | 70,912 | 316 | 43 | n.a. | n.a. |


| Clarion |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1976-1977 | 101,503 | 41,459 | 142,962 | 7,021 | n.a. | n.a. | 7.021 | 149,983 | 890 | 150 | n.a. | n.a. |
| 1977-1978 | 103,912 | 43,206 | 147,118 | 6,558 | п.a. | n.e. | 6,558 | 153,676 | 881 | 165 | n.a. | n.a. |
| 1978-1979 | 105,212 | 42,963 | 148,175 | 5,584 | n.a. | --a | 5,581 | 153,759 | 997 | 121 | n.a. | n.e. |
| East Stroudsburg |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 78,988 | 40,995 | 119,983 | 9,454 | n.a. | п.a. | 9,454 | 129,437 | 767 | 116 | n.8. | n.a. |
| 1977-1978 | 78,347 | 37,564 | 115,911 | 8,043 | п.a. | n.a. | 8,043 | 123,954 | 765 | 73 | n.a. | n.a. |
| 1978-1979 | 77,961 | 34,594 | 112,555 | 7,278 | п.a. | n.a. | 7,278 | 119,833 | 692 | 78 | n.e. | n.a. |
| Edinboro ${ }^{2}$ |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 111,979 | 57,139 | 169,118 | 13,353 | п.a. | n.a. | 13,353 | 182,471 | 1,053 | 310 | ก.a. | n.a. |
| 1977-1978 | 104,390 | 53,976 | 158,366 | 11,553 | n.a. | n.a. | 11,553 | 169,919 | 975 | 278 | n.a. | n.a. |
| 1978-1979 | 162,742 | 48,642 | 151,384 | 10,509 | n.a. | п.a. | 10,509 | 161,893 | 911 | 259 | n.a. | n.a. |
| Indiana University |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 208,053 | 107,179 | 315,232 | 18,692 | n.a. | -- ${ }^{8}$ | 18,692 | 333,924 | 2,149 | 594 | n.a. | 1 |
| 1977-1978 | 223,656 | 113,094 | 336,750 | 19,699 | n.a. | 510 | 20,208 | 356,958 | 2,143 | 365 | n.e. | 4 |
| 1978-1979 | 228,919 | 114,882 | 343,801 | 18,424 | n.a. | 510 | 18,934 | 362,735 | 2,225 | 366 | n.a. | 5 |
| Kutztown |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 83,638 | 47,047 | 130,685 | 8,163 | n.a. | n.a. | 8,163 | 138,848 | 842 | 203 | n.a. | n.a. |
| 1977-1978 | 81,626 | 45,777 | 127,403 | 7,317 | n.a. | n.a. | 7,317 | 134,720 | 747 | 174 | п.a. | n.a. |
| 1978-1979 | 82,786 | 42,838 | 125,624 | 6,732 | n.a. | п.a. | 6,732 | 132,356 | 773 | 146 | n.a. | n.a. |
| Lock Haven |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 54,401 | 20,121 | 74,522 | п.a. | п.a. | ก.a. | п.a. | 74,522 | 419 | п.a. | n.a. | n.a. |
| 1977-1978 | 51,003 | 18,698 | 69,701 | n.a. | n.a. | n.a. | n.a. | 69,701 | 460 | n.a, | n.a. | n.a. |
| 1978-1979 | 51,361 | 15,781 | 67.142 | п.а. | n.a. | n.a. | n.a. | 67,142 | 390 | n.a. | n.a. | п.a. |
| Mansfield |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 55,425 | 26,082 | 81,507 | 3,458 | п.a. | п.a. | 3,458 | 84,965 | 572 | 35 | n.a. | n.a. |
| 1977-1978 | 50,298 | 23,380 | 73,678 | 2,749 | n.a. | n.a. | 2,749 | 76,427 | 531 | 31 | n.a. | n.a. |
| 1978-1979 | 46,670 | 22,076 | 68,746 | 2,786 | n.a. | n.a. | 2,786 | 71,532 | 510 | 38 | п.a. | n.a. |
| Millersville |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 114,182 | 34,106 | 148,288 | 18,184 | n.a. | п.a, | 18,184 | 166,472 | 1,004 | 244 | n.a. | n.a. |
| 1977-1978 | 113,039 | 33,765 | 146,804 | 16,642 | п.a. | п.a. | 16,642 | 163,446 | 938 | 240 | n.a. | п.a. |
| 1978-1979 | 113,512 | 31,731 | 145,243 | 15,981 | n.a. | n.a. | 15,981 | 161,224 | 979 | 206 | n.a. | n.a. |
| Shippensburg |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 107,102 | 39,613 | 146,715 | 16,162 | n.a. | п.a. | 16,162 | 162,877 | 856 | 504 | n.a. | n.a. |
| 1977-1978 | 105,460 | 38,867 | 144,327 | 15,755 | n.a. | n.a. | 15,755 | 160,082 | 899 | 416 | n.a. | n.a. |
| 1978-1979 | 109,687 | 35,926 | 145,613 | 14,906 | п.a. | п.a. | 14,906 | 160,519 | 835 | 439 | n.a. | n.a. |
| Slippery Rack |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 121,903 | 49,791 | 171,694 | 8,772 | n.a. | n.a. | 8,772 | 180,466 | 1,059 | 155 | п.a. | n.a. |
| 1977-1978 | 115,719 | 46,203 | 161,922 | 8,113 | п.a. | n.a. | 8,113 | 170,035 | 1,054 | 152 | n.a. | n.a. |
| 1978-1979 | 110,265 | 44,649 | 254,914 | 7,811 | п.a. | n.a. | 7,812 | 162,725 | 912 | 132 | п.a. | n.a. |
| West Chester |  |  |  |  |  |  |  |  |  |  |  |  |
| 1976-1977 | 138,652 | 74,658 | 213,310 | 21,118 | п.a. | п.a. | 21,118 | 234,428 | 1,207 | 369 | n.a. | n.a. |
| 1977-1978 | 145,909 | 77,453 | 223,362 | 17,888 | n.a. | n.a. | 17,888 | 241,250 | 1,213 | 343 | n.a. | n.a. |
| 1978-1979 | 150,762 | 68,696 | 219,458 | 17,183 | п.a. | n.a. | 17,183 | 236,641 | 1,183 | 342 | n.a. | п.a. |

1. Lower-division/upper-division breakdown for State-owned institutions for 1976-1977 based on 1977-1978 distribution.

Cors fiscal years 1976-1977 1977-1978 and 1978-1979.
a. Included in master's student credit hours
n.a. - Not applicable.

SOURCE: Student credit-hour and degree reports provided by the individual institutions, 1973 through 1979.

Appendix Table 2A
PENSSLVANIA'S PUBLIC AND NONPUBLIC HICH SCHOOL GRADUATES NND THEIR POST-HIGH SCHOOL EDUCATIONAL ACTIVITIES:
ACTUAL 1970--1978 AYD PROJECTED 1979--1989a

a/ Educational ectivictes are reporced as of october following graduation. b/ Includes business or technical schools grant-
ing ASI or ASB degree. c/ Includes nondegree-granting scheols for busines, nursing and trades.
SOURCE: Reproduced from Pa. Department of Education, PROJECTIONS: Selected Education Statistics for Pennsylvania
 ACTUAL 1969-1978 NTD PROJECTED 1979--1988


SOURCE: Renmduced fror Pa. Denartment of Education. PROUCTro:is: Selected Education Statistics For Pennsylvania


## Appendix Table 5A

Table 1. Employment and average salaries for selected professional, adminisirafive, icchnical, and clerical occupatlons in privale Indusiry, Unlled States execp: Alaska end Hawoll, Merch 1979

| Occupation and hevel | Number of employees' | Annusl astartes' |  |  |  | Occupetion and tevel | Number of employees ${ }^{\prime}$ | Annual malaries! |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Mean | Middie range' |  |  |  |  | Mean | Mldodie range' |  |  |
|  |  |  | Median | Fint quartile ${ }^{4}$ | Third quartile ${ }^{4}$ |  |  |  | Median | Fust quertile * | Third quastile " |
| ACCOUNTANTS AND AUDITORS |  |  |  |  |  |  |  |  | * | $v$ |  |
|  | 10279 | \$13,790 | \$13.595 | 312,383 | \$14.860 | Engineers $\mathbb{1}$. . . . . . . . . . . | \$39,635 | \$19.026 | \$18.840 | \$17,520 | 520,400 23,765 |
| Accoumianis | 18202 | 15,706 | 16,020 | 14,495 | 18,444 | Engineors III. . . . . . . . . . . . | 94,991 125,302 | 21.931 25.989 | 21,691 25.800 | 19.972 23.456 | 23,765 28,339 |
| Acoumiants ill | 31.742 | 19.468 | 19.127 | 17,160 | 21,368 | Enowers $N$ | 125,302 92.602 | 30.472 | 30,197 | 27,757 | 33,000 |
| tccountints $N$ | 19.512 | 24,045 | 23.700 | 21,561 26.489 | 26,160 32,497 | Engineers V .............. | 39,388 | 34.201 | 34,517 | 31,620 | 37,585 |
| Accosmian's V . . . . . . . . . | 6,594 | 29,744 | 29.400 | 26,489 | 32,48 | Engincers V1 $\ldots$............. | 14,628 | 39,340 | 30.366 | 35,956 | 22.494 48.594 |
| Audiors 1 | 2.179 | 13.482 | 13.200 | 12,085 | 14.411 | Enginetrs VIll . . . . . . . . . . . | 3,328 | 45,221 | 45,000 | 40,721 |  |
| Audiors | 2,966 | 16.493 | 15.200 | 14.494 | 18,000 |  |  |  |  |  |  |
| Audiors 13. | 4,757 | 20.303 | 20,074 | 17.993 | 22,620 | technical support |  |  |  |  |  |
| Audiors in . . . . . . . . . . . | 3,356 | 24.700 | 24,506 | 22.491 | 26,820 | Engineering TEchniaias $1 . .$. | 4.555 $\mathbf{1 6} 784$ | 10.825 12.650 | 10,428 12.409 | 9,385 11,100 | 11,732 13.765 1 |
| Prbic Recountanis 1. | 7.177 | 13.939 | 13.994 | 13,495 14,794 | 14,294 16.505 | Engineering Tectridians $\mathbb{1} . .$. | 16.784 28.225 | 12.650 $\$ 5.094$ | 12,489 14,860 | 11,100 13,200 | 16.680 |
| Putic Accomizat' II | 6.852 | 15.817 | 15.504 18.792 | 14,794 17400 | 16.505 20.064 | Enjoerng Tectricaias i: ${ }^{\text {Engio }}$ | 28.225 32.545 | 17,624 | 17,446 | 15.640 | 19240 |
| Public Accourith's IT . . . . | 5,397 | 19.174 | 18.792 | 17.400 | 20,064 26,599 | Engureeng Tecknioians V .. | 18,745 | 20222 | 20.148 | 18.269 | 21,85A |
| Public Acoumiants $N$. $\ldots$. | 2,721 | 24.983 25.457 | 22.991 | 20.496 22.991 | 26,509 27,024 | Engneemg IEchmians ${ }^{\text {V . . }}$ | 32,211 | 9,395 | 8.820 | 7.925 | 10,382 |
| Chief Acountants I ...... | 728 1.052 | 25.457 29.604 | 26,004 29,588 | 22.991 25,990 | 27,024 32,400 | Dratiers 1............... | 10,008 | 10.715 | 10,428 | 9,385 | 11,703 |
| Chiet Accountants I....... Criel hcoountzits ill ..... | $\begin{array}{r}1.052 \\ 498 \\ \hline\end{array}$ | 29,604 36,561 | 29.988 36,236 | 33,687 | 39.584 | Dratiers III | 21.766 | 12,835 | 12.514 | 10,992 | 11296 |
| Crict Accomiants iv ..... | 165 | 45,274 | 44,319 | 41,983 | 48,561 | Drahers IV Drathers $V$ | 30,642 28,780 | 15,307 19269 | 14,994 16,668 | 13,244 16,685 | 16,998 21,204 |
| ATTORKEYS |  | - |  |  |  | Compunter Operators 1...... Compuler Operators B ..... | 5,713 7,370 | 9.198 10.875 | 8,880 10.500 | 8,290 9,495 | $\begin{array}{r} 8,927 \\ 12,393 \end{array}$ |
| Allomeys 1 | 1,305 | 18.740 | 18,048 | 15,594 21,000 | 21240 25549 | Compuler Operators i. ..... Compuler Operators ill ..... | 26,299 | 12.053 | 11,627 | 10,285 | 13,652 |
| Anomeys in ............. | 2.609 3,440 | 23,468 29.644 | 23.496 29.496 | 21,000 25,680 | 25.549 32.687 |  | 15.616 | 14,921 | 14.340 | 12.708 | 16.625 |
| Anomeys dil . . . . . . . . . | 3,440 2750 | 29.644 37.007 | 29.496 36.924 | 25,680 33,587 | 41,376 | Compuner Operators V ..... | 3.712 | 16,975 | 16,424 | 14.655 | 18.550 |
|  | 2,875 1,875 | 37.599 | 44,000 | -40,584 | 40.980 |  |  |  |  |  |  |
| Atomeys in | 742 | 56.964 | 55,992 | 51.000 | 63.225 | Clerical |  |  |  |  |  |
| guYERS |  |  |  |  |  | Acoounting Clerks 1 | 23.053 | 8.248 | 7.821 | 7.940 | 8.760 |
|  |  |  |  |  |  | Recounting Clerks 1 I....... | 83.137 | 9,555 | 9.072 | 8.030 | 10.428 |
| Buyers 1 ........i...... | 6.959 | 13,859 | 13.260 | 12.000 | 15.904 | Accouming Clerks til ....... | 60,838 28.304 | 11,357 13,606 | 10,871 13.200 | 9.505 11.400 | 12.826 15.698 |
|  | 17.392 | 17.107 | 16.868 | 15.060 | 18.500 | Accounting Clerks N .... | 24,304 | 13,606 | 13,200 | 11,400 |  |
| 3ugers $18 . . . . . . . . . . .$. | 15.564 | 21.200 | 20,674 | 18,760 22.440 | 23256 28250 |  | 25,362 | 7,063 | 6,72 | 6.239 | 7,500 |
| Busyers $N$............. | 5.163 | 25,508 | 25,092 | 22,440 | 28.250 |  | 16,167 | 88.265 | 7,818 | 6.993 | 8.919 |
| PERSONNEL MANLGE- |  |  |  |  |  | File Clerks IIt . . . . . . . . . . | 4,358 | 10,663 | 10.020 | 8.794 | 11,627 |
|  |  |  |  |  |  | Key Entry Operators 1. . . . . | 74.572 | 9,094 | 8.447 | 7,560 | 10.044 |
| 日. | 395 | 15,333 | 14.494 | 13.800 | 16.607 | Key Entry Operalors : ..... | 47.037 | 10,833 | 10.261 | 8.916 | 12.283 |
| Jos hatyss IIt . . . . . . . . | 667 | 20.106 | 19.792 | 17.736 | 22.200 |  | 18.869 | 8,112 | 7,487 | 6,574 | 8,655 |
| Job hnalysts $N . . . . . . . . . .$. | 484 | 24.231 | 23.760 | 21,600 | 26,592 | Messengers | 18.869 | 8,112 | 7.48 |  |  |
| Diceaors of Pe.sornet I | 1.160 | 22.996 | 22.439 | 19,897 | 26,052 | Peisonsel Clerks ! | 2290 | 8.979 | 8.655 | 7,821 | 9.646 |
| Direcrers of Pe:somel 1 | 1,656 | 27.981 | 27.489 | 24.950 | 30,688 | Persomel Clerks : . . . . . . | 5.446 3,373 | 10,683 | 10.219 | 8,920 10.428 | 11.820 |
| Ditedors of Persomel of .. | 893 | 34.285 | 32.997 | 30.502 . | 37.765 | Persommel Clerks पIf Persomnel Clerks N | 3,373 1,994 | 12,050 14,898 | 11,884 13,556 | 10,428 12,000 | 16,378 |
| Ditesors of Persomel IN .. | 292 | 43.933 | 43.798 | 40,200 | 47220 |  | $\begin{array}{r}1.954 \\ \hline\end{array}$ | 16,5:9 | 16.200 | 13,932 | 17.580 |
| CHEWISTS ANDERGINEERS |  |  |  |  |  | Secrelaries I | 36,628 | 10,354 | 10.011 | 8,996 | 11,400 |
|  |  |  |  |  |  | Sectares 1 . . . . . . . . . | 79,328 | 11.375 | 10,980 | 9.646 | 12.660 |
|  | 3,168 | 14,455 | 14.225 | 12,799 | 15,600 | Setretares III. | 92.373 | 12.861 | 12.450 | 10.850 | 14.411 |
| Chemist: | 5.588 | 17,365 | 17,176 | 15.642 | 19,161 | Secrelaries $N$ | 49,983 | 14,075 | 15,475 | 113,200 | 18.000 |
| Cherists il | 11.437 | 21.025 | 20.968 | 18.792 | 22,560 | Searelaries V | 17.187 | 85,693 | 15,46 |  |  |
| Chemsts $N$. | 10.458 | 25.459 | 25.320 | 23,100 29,165 | 27.489 33.400 |  |  | 10,931 | 10.380 | 8,820 | \$2,618 |
| Crertist $V$ | 8.419 | 30,628 | 30.780 34286 | 29,165 31,680 | 33.420 38.280 | Stenographers, General .... | 22,316 | 12.458 | 12.313 | 10,428 | 14244 |
| Cherists V. | 4.651 | 35,232 | 34,286 39 | 31,680 37,080 | 34.280 45.982 |  |  |  |  |  |  |
| Chensts VII ........... | 1391 | 22.016 | 39,759 46,320 | 31,080 41,400 | 45,982 56278 |  | 45.989 | 8.398 | 7,821 | 7.147 | 9.096 |
| Cherisis Vil ............ | 330 | 48.961 | 46.320 | 41,400 | 56278 | Typisis 4 | 28.346 | 10,125 | 9,594 | 8,362 | 11,327 |
| Enociers 1 | 21.203 | 17.345 | 17.100 | 16,200 | 18,562 |  |  |  |  |  |  |

[^2]The radde range (nlerquarile) is the central pation the array exclucing the upper and how-


- The f.st-quariie salery is the highest satary paid the fist 25 percent of the wothers in the distibution al each levet.
${ }^{3}$ The trid-quantire sa':ary is the highes! salary paid ire cird quanter of the workes in the ofs. fiotion at cact level.
SOURCE: Reproduced from U.S. Department of Labor, Bureau of Labor Statistics, Monthly Labor Review
(Novenber 1979).

Appendix Table 6A
average salary for full-time equivalent teaching faculty
ACADENIC YEARS 1977-1979

| Institution | Average salarynall ranks (000's) | Professor |  | Associate professor |  | Assistant professor |  | Instructor |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Average } \\ & \text { salary } \\ & \text { (000's) } \end{aligned}$ | $\begin{gathered} \text { Percentage } \\ \text { of } \\ \text { faculty } \end{gathered}$ | Average salary ( 0001 s ) | $\begin{gathered} \text { Percentage } \\ \text { of } \\ \text { faculty } \end{gathered}$ | Average salary (000's) | $\begin{gathered} \text { Percentage } \\ \text { of } \\ \text { faculty } \end{gathered}$ | Average salary (000's) | $\begin{gathered} \text { Percentage } \\ \text { of } \\ \text { faculty } \end{gathered}$ |
| State-related universities |  |  |  |  |  |  |  |  |  |
| Penn State |  |  |  |  |  |  |  |  |  |
| 1977-1978 | \$18.2 | \$26.2 | 20\% | \$20.1 | 26\% | \$15.7 | 37\% | \$11.7 | 17\% |
| 1978-1979 | 19.3 | 28.3 | 20 | 21.3 | 25 | 16.4 | 38 | 11.9 | 17 |
| Pittsburgh ${ }^{1}$ |  |  |  |  |  |  |  |  |  |
| 1977-1978 | 17.4 | 24.0 | 25 | 17.9 | 33 | 14.3 | 29 | 10.4 | 13 |
| 1978-1979 | 18.1 | 25.9 | 23 | 18.5 | 34 | 15.0 | 29 | 10.7 | 14 |
| Temple |  |  |  |  |  |  |  |  |  |
| 1977-1978 | 18.5 | 27.2 | 24 | 20.0 | 30 | 15.0 | 29 | 9.7 | 17 |
| 1978-1979 | 21.6 | 30.8 | 26 | 23.0 | 30 | 17.4 | 28 | 11.9 | 16 |
| Lincoln |  |  |  |  |  |  |  |  |  |
| 1977-1978 | 18.2 | 22.6 | 27 | 19.1 | 16 | 16.0 | 41 | 15.7 | 16 |
| 1978-1979 | 18.6 | 23.9 | 22 | 19.4 | 24 | 16.5 | 37 | 15.1 | 17 |
| State-owned colleges |  |  |  |  |  |  |  |  |  |
| 8loomsburg |  |  |  |  |  |  |  |  |  |
| 1977-1978 | 19.3 | 23.8 | 30 | 19.6 | 38 | 15.1 | 27 | 11.9 | 5 |
| 1978-1979 | 21.0 | 26.4 | 29 | 21.2 | 41 | 16.4 | 25 | 12.6 | 5 |
| California |  |  |  |  |  |  |  |  |  |
| 1977-1978 | 21.2 | 24.4 | 40 | 19.9 | 45 | 16.5 | 14 | 13.6 | 1 |
| 1978-1979 | 23.2 | 27.0 | 40 | 21.8 | 44 | 18.4 | 15 | 13.6 | 1 |
| Cheyney |  |  |  |  |  |  |  |  |  |
| 1977-1978 | 20.1 | 24.2 | 29 | 20.2 | 46 | 16.5 | 15 | 13.8 | 10 |
| 1978-1979 | 22.1 | 25.8 | 31 | 21.7 | 48 | 18.6 | 12 | 16.0 | 9 |
| Clarion ${ }^{2}$ 20.0 210.0 |  |  |  |  |  |  |  |  |  |
| 1977-1978 | 20.4 | 25.4 | 26 | 21.0 | 40 | 16.9 | 24 | 13.4 | 10 |
| 1978-1979 | 22.2 | 27.9 | 27 | 22.7 | 42 | 18.1 | 22 | 14.1 | 10 |
| East Stroudsburg |  |  |  |  |  |  |  |  |  |
| 1977-1978 | 19.2 | 24.5 | 33 | 20.0 | . 31 | 15.6 | 24 | 9.7 | 12 |
| 1978-1979 | 21.5 | 27.1 | 35 | 21.5 | 35 | 17.1 | 22 | 9.6 | 8 |


|  | Edinboro |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1977-1978 | 20.0 | 23.5 | 37 | 19.6 | 35 | 16.2 | 26 | 10.4 | 2 |
|  | 1978-1979 | 22.3 | 26.1 | 39 | 21.8 | 35 | 17.7 | 24 | 12.4 | 2 |
|  | Indiana University |  |  |  |  |  |  |  |  |  |
|  | 1977-1978 | 20.5 | 24.5 | 38 | 20.1 | 35 | 15.9 | 21 | 12.3 | 6 |
|  | 1978-1979 | 21.8 | 26.3 | 38 | 21.3 | 34 | 17.1 | 22 | 12.9 | 6 |
|  | Kutztown |  |  |  |  |  |  |  |  |  |
|  | 1977-1978 | 20.2 | 24.3 | 30 | 20.4 | 41 | 16.5 | 20 | 12.8 | 9 |
|  | 1978-1979 | 22.0 | 26.4 | 31 | 22.0 | 41 | 18.1 | 21 | 14.0 | 7 |
|  | Lock Haven |  |  |  |  |  |  |  |  |  |
|  | 1977-1978 | 20.5 | 25.1 | 27 | 20.1 | 47 | 16.9 | 23 | 12.6 | 3 |
|  | 1978-1979 | 22.7 | 27.5 | 29 | 22.0 | 46 | 18.5 | 22 | 15.8 | 3 |
|  | Mansfield |  |  |  |  |  |  |  |  |  |
|  | 1977-1978 | 20.0 | 25.6 | 23 | 20.3 | 45 | 16.0 | 24 | 12.5 | 8 |
|  | 1978-1979 | 22.1 | 27.3 | 27 | 22.7 | 39 | 18.0 | 28 | 14.3 | 6 |
|  | Millersville |  |  |  |  |  |  |  |  |  |
|  | 1977-1978 | 19.9 | 24.4 | 30 | 20.2 | 40 | 15.9 | 24 | 12.5 | 6 |
|  | 1978-1979 | 21.4 | 26.2 | 32 | 21.4 | 39 | 17.3 | 23 | 12.2 | 6 |
|  | Shippensburg |  |  |  |  |  |  |  |  |  |
|  | 1977-1978 | 20.3 | 24.7 | 31 | 20.1 | 39 | 16.6 | 26 | 12.5 | 4 |
|  | 1978-1979 | 22.6 | 27.3 | 34 | 22.7 | 38 | 17.3 | 24 | 14.5 | 4 |
|  | Slippery Rock |  |  |  |  |  |  |  |  |  |
|  | 1977-1978 | 20.0 | 24.4 | 33 | 19.6 | 35 | 16.6 | 21 | 14.0 | 11 |
| 1 | 1978-1979 | 22.0 | 26.9 | 33 | 22.0 | 33 | 18.0 | 24 | 15.3 | 10 |
|  | West Chester 26.9 le |  |  |  |  |  |  |  |  |  |
|  | 1977-1978 | 19.8 | 24.5 | 29 | 20.2 | 40 | 15.8 | 24 | 12.5 | 7 |
|  | 1978-1979 | 20.7 | 25.2 | 30 | 21.1 | 41 | 16.6 | 22 | 12.8 | 7 |

1. Excluding School of Dental Medicine.
2. Data provided for full-time faculty only.

SOURCE: Salary reports provided by the individual institutions, 1978 and 1979.

FTE TEACHING FACULTY
ACADEMIC YEARS 1977-1979

| Institution | FTE teaching faculty |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Professor | Associate professor | Assistant professor | Instructor | Total |
| State-related universities Penn Srate ${ }^{1}$ |  |  |  |  |  |
|  |  |  |  |  |  |
| 1977-1978 | 451 | 581 | 855 | 380 | 2,267 |
| 1978-1979 | 453 | 570 | 868 | 375 | 2,266 |
| Pittsburgh |  |  |  |  |  |
| 1977-1978 | 437 | 590 | 509 | 233 | 1,769 |
| 1978-1979 | 431 | 617 | 529 | 267 | 1,844 |
|  |  |  |  |  |  |
| 1977-1978 | 417 | 511 | 506 | 298 | 1,732 |
| 1978-1979 | 445 | 515 | 486 | 281 | 1,727 |
| Lincoln |  |  |  |  |  |
| 1977-1978 | 21 | 12 | 32 | 12 | 77 |
| 1978-1979 | 18 | 20 | 30 | 14 | 82 |
| State-owned colleges |  |  |  |  |  |
| Bloomsburg |  |  |  |  |  |
| 1977-1978 | 102 | 131 | 91 | 17 | 341 |
| 1978-1979 | 104 | 143 | 90 | 19 | 356 |
| Califormia |  |  |  |  |  |
| 1977-1978 | 133 | 147 | 46 | 2 | 328 |
| 1978-1979 | 129 | 142 | 50 | 4 | 325 |
| Cheyney |  |  |  |  |  |
| 1977-1978 | 54 | 87 | 28 | 18 | 187 |
| Clarion ${ }^{2}$ |  |  |  |  |  |
|  |  |  |  |  |  |
| 1977-1978 | 69 | 107 | 64 | 27 | 267 |
| 1978-1979 | 70 | 110 | 60 | 26 | 266 |
| East Stroudsburg |  |  |  |  |  |
| 1977-1978 | 82 | 78 | 60 | 30 | 250 |
| 1978-1979 | 86 | 87 | 56 | 19 | 248 |
| Edinboro |  |  |  |  |  |
| 1977-1978 | 154 | 143 | 106 | 10 | 413 |
| 1978-1979 | 153 | 140 | 95 | 7 | 395 |
| Indiana University |  |  |  |  |  |
| 1977-1978 | 253 | 233 | 142 | 37 | 665 |
| 1978-1979 | 262 | 229 | 147 | 40 | 678 |
| Kutztown |  |  |  |  |  |
| 1977-1978 | 88 | 119 | 58 | 25 | 290 |
| 1978-1979 | 90 | 116 | 61 | 21 | 288 |
| Lock Haven |  |  |  |  |  |
| 1977-1978 | 45 | 77 | 37 | 6 | 165 |
| 1978-1979 | 47 | 74 | 34 | 5 | 160 |
| Mansfield |  |  |  |  |  |
| 1977-1978 | 50 | 95 | 51 | 18 | 214 |
| 1978-1979 | 55 | 80 | 57 | 12 | 204 |
| Millersville |  |  |  |  |  |
| 1977-1978 | 104 | 141 | 83 | 22 | 350 |
| 1978-1979 | 107 | 132 | 76 | 21 | 336 |
| Shippensburg |  |  |  |  |  |
| 1977-1978 | 103 | 126 | 85 | 14 | 328 |
| 1978-1979 | 109 | 120 | 79 | 12 | 320 |
| Slippery Rock $100{ }^{\text {c }}$ |  |  |  |  |  |
| 1977-1978 | 116 | 123 | 74 | 38 | 351 |
| 1978-1979 | 112 | 112 | 81 | 33 | 338 |
|  |  |  |  |  |  |
| 1977-1978 | 148 | 201 | 119 | 37 | 505 |
| 1978-1979 | 154 | 211 | 112 | 38 | 515 |

1. Magnitude of Penn State faculty cannot be compared to that of Pittsburgh or Temple because Penn State full-time equivalent faculty is determined on a different basis.
2. Full-time faculty only.

SOURCE: Salary reports provided by the individual institutions, 1978 and 1979.

## UNIT OF PRODUCTION

The unit measures in this report have been calculated to reflect that student credit-hour production is occurring at the undergraduate and graduate levels in varying proportions at the 18 institutions. In order to account for this production at different levels, weights have been determined to equalize the student credit hours produced at upper levels to lower-division student credit hours. Faculty teaching salaries, which represent a significant portion of the total instructional cost, were used to establish the weights in the following manner. The teaching salaries for each rank at each institution were distributed among the levels of instruction on the basis of the distribution of assigned credits at each level. In other words, the portion of a faculty member's assigned credits at a given level was used as a measure of the portion of teaching faculty effort at that level.

The sum of the salary dollars distributed in this manner for each of the institutions at each of the instructional levels divided by the student credit hours produced at each level equals the salary costs per student credit hour for 1978-1979 as shown below. The ratio of the costs at the upper levels to the lower-division level cost are the weights which are used in this report to calculate lower-division student credit-hour equivalents.

Overall salary cost Ratio to lower-
Level of instruction
per student credit hour
division cost
Undergraduate
Lower-division $\quad \$ 28$ l
$\begin{array}{lll}\text { Upper-division } & 48 & 2\end{array}$
Graduate
$\begin{array}{lll}\text { Master's } & 81 & 3\end{array}$
First professional $15 \quad 1$
Doctor's 206
7

This method of accounting for the different compositions of the student bodies with the widely ranging costs at different levels provides comparable measurements of production only to the extent that the original data furnished by the different institutions are comparable.

> - Appendix Table 8A

TUITION AND REQUIRED FEES AT INSTITUTIONS OF HIGHER EDUCATION IN PENNSYLVANIA ACADEMIC YEARS 1976-1980

| Institution | Year | Undergraduate |  | Graduate |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | In-State | Out-of-State | In-State | Out-of-State |
| State-related universities |  |  |  |  |  |
| Penn State |  |  |  |  |  |
| Main Campus | 1976-1977 | \$1,149 | \$2,403 | \$1,224 | \$2,478 |
|  | 1977-1978 | 1,263 | 2,643 | 1,347 | 2,727 |
|  | 1978-1979 | 1,368 | 2,748 | 1,452 | 2,832 |
|  | 1979-1980 | 1,485 | 2,982 | 1,581 | 3,150 |
| Pittsburgh |  |  |  |  |  |
| Main Campus ${ }^{1}$ | 1976-1977 | 1,266 | 2,476 | 1,316 | 2,596 |
|  | 1977-1978 | 1,366 | 2,676 | 1,426 | 2,816 |
|  | 1978-1979 | 1,516 | 2,976 | 1,596 | 3,156 |
|  | 1979-1980 | 1,646 | 3,236 | 1,756 | 3,476 |
| Temple ${ }^{1}$ | 1976-1977 | 1,300 | 2,500 | 1,400 | 2,500 |
|  | 1977-1978 | 1,450 | 2,650 | 1,550 | 2,650 |
|  | 1978-1979 | 1,610 | 3,000 | 1,750 | 3,100 |
|  | 1979-1980 | 1,810 | 3,374 | 1,968 | 3,488 |
| Lincoln | 1976-1977 | 1,078 | 1,778 | n.a. | n.a. |
|  | 1977-1978 | 1,168 | 1,868 | 1,518 | 2,718 |
|  | 1978-1979 | 1,268 | 1,968 | 1,518 | 2,918 |
|  | 1979-1980 | 1,268 | 1,968 | 1,518 | 2,918 |
| State-owned colleges |  |  |  |  |  |
| Bloomsburg | 1976-1977 | 880 | 1,580 | 800 | 1,500 |
|  | 1977-1978 | 955 | 1,730 | 885 | 1,660 |
|  | 1978-1979 | 1,040 | 1,870 | 970 | 1,800 |
|  | 1979-1980 | 1,040 | 1,870 | 970 | 970 |
| California | 1976-1977 | 890 | 1,590 | 890 | 1,590 |
|  | 1977-1978 | 930 | 1,705 | 897 | 1,672 |
|  | 1978-1979 | 1,060 | 1,890 | 1,060 | 1,890 |
|  | 1979-1980 | 1,060 | 1,890 | 994 | 994 |
| Cheyney | 1976-1977 | 890 | 1,590 | 890 | 1,590 |
|  | 1977-1978 | 965 | 1,740 | 945 | 1,720 |
|  | 1978-1979 | 1,060 | 1,890 | 1,040 | 1,870 |
|  | 1979-1980 | 1,060 | 1,890 | 1,040 | 1,040 |
| Clarion |  |  |  |  |  |
| Main Campus | 1976-1977 | 890 | 1,590 | 890 | 1,590 |
|  | 1977-1978 | 975 | 1,750 | 975 | 1,750 |
|  | 1978-1979 | 1,050 | 1,880 | $1,050^{\text {a }}$ | 1,880 ${ }^{\text {a }}$ |
|  | 1979-1980 | 1,070 | 1,900 | 1,040 | 1,040 |


| East Stroudsburg | 1976-1977 | 894 | 1,594 | 820 | 1,520 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1977-1978 | 969 | 1,744 | 895 | 1,520 1,670 |
|  | 1978-1979 | 1,048 | 1,878 | 970 | 1,680 1,800 |
|  | 1979-1980 | 1,050 | 1,880 | 972 | ,972 |
| Edinboro | 1976-1977 | 870 | 1,570 | 870 | 1,570 |
|  | 1977-1978 | 955 | 1,730 | 955 | 1,730 |
|  | 1978-1979 | 1,030 | 1,860 | 1,030 | 1,860 |
|  | 1979-1980 | 1,056 | 1,886 | 1,056 | 1,056 |
| Indiana University | 1976-1977 | 860 | 1,560 | 860 | 1,560 |
|  | 1977-1978 | 947 | 1,722 | 947 | 1,722 |
|  | 1978-1979 | 1,022 | 1,852 | 1,022 | 1,852 |
|  | 1979-1980 | 1,024 | 1,854 | 1,022 | 1,022 |
| Kutztown | 1976-1977 | 880 | 1,580 | 800 | 1,500 |
|  | 1977-1978 | 975 | 1,750 | 905 | 1,680 |
|  | 1978-1979 | 1,050 | 1,880 | 970 | 1,800 |
|  | 1979-1980 | 1,052 | 1,882 | 970 | 970 |
| Lock Haven | 1976-1977 | 900 | 1,600 | n.a. | n.a. |
|  | 1977-1978 | 975 | 1,750 | n.a. | n.a. |
|  | 1978-1979 | 1,062 | 1,892 | n.a. | n.a. |
|  | 1979-1980 | 1,062 | 1,892 | n.a. | n.a. |
| Mansfield | 1976-1977 | 820 | 1,520 | 820 | 1,520 |
|  | 1977-1978 | 969 | 1,744 | 899 | 1,674 |
|  | 1978-1979 | 1,056 | 1,886 | 974 | 1,804 |
|  | 1979-1980 | 1,056 | 1,886 | 974 | 974 |
| Millersville | 1976-1977 | 884 | 1,584 | 884 | 1,584 |
|  | 1977-1978 | 1,003 | 1,778 | 885 | 1,660 |
|  | 1978-1979 | 1,080 | 1,910 | 970 | 1,800 |
|  | 1979-1980 | 1,042 | 1,872 | 970 | -970 |
| Shippensburg | 1976-1977 | 895 | 1,595 | 820 |  |
|  | 1977-1978 | 970 | 1,745 | 895 | 1,670 |
|  | 1978-1979 | 1,045 | 1,875 | 970 | 1,800 |
|  | 1979-1980 | 1,054 | 1,884 | 970 | 2,970 |
| Slippery Rock | 1976-1977 | 890 | 1,590 | 820 | 1,520 |
|  | 1977-1978 | 965 | 1,740 | 895 | 1,670 |
|  | 1978-1979 | 1,040 | 1,870 | 970 | 1,800 |
|  | 1979-1980 | 1,048 | 1,878 | 970 | -970 |
| West Chester | 1976-1977 | 844 | 1,544 | 868 |  |
|  | 1977-1978 | 963 | 1,738 | 895 | 1,670 |
|  | 1978-1979 | 1,040 | 1,870 | 970 | 1,800 |
|  | 1979-1980 | 1,050 | 1,880 | 980 | 1,980 |

1. Average cost for most courses; fees vary with program.
a. Includes an $\$ 80$ activity fee paid by full-time graduate students taking 12 or more credits.

SOURCE: Pennsylvania Department of Education, "Tuition and Required Fees and Room and Board Charges at Institutions of Higher Education in Pennsylvania, "1976-1977, 1977-1978, 1978-1979 and 1979-1980

1. Average academic year salary
The ratio of the total salary to thefull-time equivalent faculty
2. Average class size
The ratio of the student credit hoursto the assigned credits
3. Average faculty productionThe ratio of the equivalent student credit hoursproduced to the full-time equivalent faculty
4. Equivalent student credit hoursThe number of undergraduate student credit hoursplus 1.25 times the graduate student credit hours
5. Full-time equivalent faculty count
The sum of the number of full-time faculty plus thefull-time equivalent of part-time faculty for each term duringthe year divided by the number of terms comprising an academicyear
6. Full-time equivalent studentOne full-time equivalent student is equal to 30 undergraduatestudent credit hours or 24 graduate student credit hours
7. "Full-time" facultyFaculty members identified by the institution and requiredto report a workweek
8. Lower-division student credit hours
Credits earned in introductory courses at the first or second year undergraduate level
9. Undergraduate equivalent contact hoursThe sum of undergraduate contact hours and 1.25 times thegraduate contact hours
10. Units of production
A weighted sum of credits produced where the followingweights are applied:Undergraduate student credit hours
Lower division ..... 1
Upper division ..... 2
Graduate student credit hours
Master's level ..... 3
First professional ..... 1
Doctoral level ..... 7
Degrees
Bachelor's ..... 10
Master's ..... 20
First professional ..... 20
Doctor's ..... 60
11. Upper-division credit hours

Credits earned in advanced courses at the third or fourth year undergraduate level


[^0]:    a - Data not requested.
    0 - Increase or decrease of less than 1 percent.
    E - Improvement of 1.00 to 4.99 percent.
    EE - Improvement of 5.00 or more percent.

[^1]:    6. U.S. National Center for Education Statistics, The Condition of Education, 1978, in U.S. Department of Commerce, Bureau of the Census, Statistical Abstract of the United States, l00th edition (1979): 165.
[^2]:    'Opapatona! empiz, s000\% of te survey arc no: to the number actually surveyed.
    'Sa'znes reponed $\mathrm{E}^{-6}$ s:zedard seiaries pard for slarderd mork schedules; i.e., the straght. hte sa'z. $\gamma$ on'esponcreg to the errvioyee's romal work sonedule excluding overlime hans.
     clued.

